

*Scotland County Board of Education  
Laurinburg, North Carolina*

**Comprehensive Annual  
Financial Report  
For the Fiscal Year Ended  
June 30, 2013**

*Prepared by*  
Jay C. Toland  
and the  
Finance Department



**SCOTLAND COUNTY BOARD OF EDUCATION  
TABLE OF CONTENTS**

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**INTRODUCTORY SECTION**

Letter of Transmittal	i
Board Members and Principal Officers	iv
Organizational Chart	v
Elementary School Attendance Zones	vi
Middle School Attendance Zones	vii
Townships	viii
Certificate of Achievement for Excellence in Financial Reporting – GFOA	ix
Certificate of Excellence in Financial Reporting – ASBO	x

**FINANCIAL SECTION**

<b><u>Exhibit</u></b>		<b><u>Page No.</u></b>
	Independent Auditors' Report.....	1
	Management's Discussion and Analysis .....	3
	Basic Financial Statements:	
	Government-wide Financial Statements:	
<b>1</b>	Statement of Net Position .....	11
<b>2</b>	Statement of Activities .....	12
	Fund Financial Statements:	
<b>3</b>	Balance Sheet - Governmental Funds .....	13
<b>4</b>	Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds .....	14
<b>5</b>	Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities .....	15
<b>6</b>	Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual - General Fund and Annually Budgeted Major Special Revenue Funds.....	16
<b>7</b>	Statement of Net Position - Proprietary Fund Type .....	19
<b>8</b>	Statement of Revenues, Expenses, and Changes in Fund Net Position - Proprietary Fund Type .....	20
<b>9</b>	Statement of Cash Flows - Proprietary Fund Type.....	21
<b>10</b>	Statement of Fiduciary Net Position .....	22
<b>11</b>	Statement of Changes in Fiduciary Net Position .....	23
	Notes to the Financial Statements.....	24
	Individual Fund Schedules:	
	Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual - General Fund .....	38
	Schedule of Revenues, Expenditures, and Changes in Fund Balances - Individual Schools Fund.....	40
	Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual – Capital Outlay Fund.....	41
	Schedule of Revenues and Expenditures - Budget and Actual (Non-GAAP) School Food Service Fund .....	42

**SCOTLAND COUNTY BOARD OF EDUCATION  
TABLE OF CONTENTS (continued)**

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<u>Table</u>	<u>STATISTICAL SECTION</u>	<u>Page No.</u>
1	Financial Perspective for Governmental and Business-type Activities .....	45
2	Net Position by Component.....	46
3	Changes in Net Position.....	48
4	Governmental Funds – Fund Balances.....	50
5	Governmental Funds – Changes in Fund Balances .....	52
6	Operational Expenditures Per Pupil – Expenditures by Function.....	54
7	Proprietary Fund – Food Services Operations – Revenues by Source.....	56
8	Proprietary Fund – Food Services Operations – Expenses by Category.....	58
9	Ratios of Outstanding Debt by Type .....	60
10	Average Daily Membership .....	61
11	Student Statistics.....	62
12	Full-time Equivalent Governmental Employees by Function/Program .....	64
13	Instructional Personnel.....	65
14	School Building Data .....	66
Scotland County, North Carolina		
15	Demographic Statistics .....	67
16	Principal Employers .....	68
17	Ratios of Outstanding Debt by Type .....	69
18	Principal Property Taxpayers .....	70
19	Property Tax Levies and Current Collections .....	71



322 South Main Street  
Laurinburg, North Carolina 28352  
(910) 276-1138 • fax (910) 277-4310

November 15, 2013

**To the members of the Scotland County Board of Education and Citizens of Scotland County, North Carolina:**

In compliance with the Public School Laws of North Carolina, the Comprehensive Annual Financial Report of the Scotland County Board of Education, operating as the "Scotland County Schools", for the fiscal year ended June 30, 2013, is herewith submitted. Responsibility for the accuracy, completeness and clarity of the report rests with the Superintendent and the Chief Financial Officer.

The report has been prepared by the Finance Department in accordance with generally accepted accounting principles. We believe the data presented is accurate in all material respects and that it is presented in a manner designated to fairly reflect the financial position and results of operations of the Board. All disclosures necessary to enable the reader to gain maximum understanding of the Board's financial activity have been included.

This letter of transmittal is designed to complement Management's Discussion and Analysis (MD&A) and should be read in conjunction with it. The MD&A can be found immediately following the report of the independent auditors.

#### **REPORTING ENTITY**

The Scotland County Board of Education (Board), elected by the citizens of Scotland County, is the level of government having oversight responsibility and control over activities related to the public schools in Scotland County, North Carolina. N.C. General Statutes empower the Scotland County Board of Education with general control and supervision of all matters pertaining to the schools in the system. For the 2012-2013 fiscal year, the school system served approximately 6,100 students from kindergarten through 12th grade in 8 elementary schools, 3 middle schools, 1 high school and 2 special/alternative schools. The school system provides general, special and vocational education services. The school system receives local, State, and federal government funding and must comply with the legal requirements of each funding source entity. While the Board does receive county funding, the county is not entitled to share in any surplus nor is it required to finance any deficits. The Board has no tax levying or borrowing authority and is required to maintain accounting records according to a Uniform State format.

The Board consists of eight members elected for staggered terms of four years. The Chair and Vice Chair are elected by a majority vote of the Board each year. The Superintendent serves as secretary to the Board.

#### **FINANCIAL AND BUDGETARY CONTROL**

In order to meet the challenging learning experiences provided to the students attending Scotland County Schools, the Board must use a variety of funding resources, including local, State, federal and private grants while complying with legal requirements of each funding source entity. In doing so, the Board is unable to summarize all governmental financial transactions and balances in one accounting entity. Instead, the accounting system is divided into three separate entities; each referred to as a "fund". The Board's funds are divided into governmental, proprietary and fiduciary. Each fund is a self-balancing set of accounts, which are segregated for the purpose of carrying on specific activities in accordance with

# Letter of Transmittal *(continued)*

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legal requirements, generally accepted accounting principles, special regulations or other limitations. Governmental fund types include general, special revenue and capital projects. The enterprise fund is a proprietary fund type, with the administrative fund being a fiduciary fund type. The enterprise fund and fiduciary fund are presented on a full accrual basis, while the other funds are maintained on a modified accrual basis.

Internal accounting controls are given consideration in developing and improving the Board's accounting system. Internal controls are designed to provide reliability of financial records for preparing financial statements and maintaining accountability for assets and are to provide reasonable assurance regarding the safeguarding of assets from unauthorized use or disposition. The cost of a control should not exceed the benefits derived, therefore, the objective is to provide reasonable, rather than absolute assurance, that the financial statements are free of any material misstatements. We believe that the Board's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

North Carolina General Statutes requires all governmental units in the state to adopt a balanced budget by July 1 of each year. The Board has the final approval over the budget and primary accountability for fiscal matters (including any deficits). The Board's annual Budget Resolution authorizes expenditures by purpose on a modified accrual basis. For internal management purposes, the budget is detailed and compared to expenditures and encumbrances by line item within each function and project. The budget amounts reflected in the accompanying financial statements represent the final budgets as amended for the fiscal year. The Board also uses a purchase order encumbrance system that records and shows encumbrances outstanding against each line item of expenditures. Outstanding encumbrances at the end of the fiscal year related to normal operations are considered to be continuing contracts and are transferred at the end of the fiscal year to appropriations in future years.

## **MAJOR INITIATIVES**

The focus of the school system for the next few years will be:

- Scotland County Schools will produce high performance students;
- Continue to provide staff development to improve instruction to levels necessary to meet the new standards;
- Increase technology capabilities in all schools to prepare for online testing;
- Decrease dropout rate;
- Establish curricula in every academic discipline that prepares all students to be college and career ready.
- Ensure a safe and healthy learning environment.
- Decrease achievement gaps for all subgroups;
- Continue to integrate Fastforward to help county-wide literacy issues among children and adults.

As required by the State Department of Public Instruction, Scotland County Schools maintains a ten-year facilities plan that has been submitted and approved by the County Commissioners and the State Department of Public Instruction.

## **ECONOMIC CONDITION AND OUTLOOK**

The financial health of the Scotland County Board of Education is largely dependent upon the economic prospects of the State of North Carolina and of the County of Scotland. The State of North Carolina has felt the effects of the nationwide financial crisis since the second half of 2008. The State budget was cut nearly \$2 million during the year.

Scotland County has a population of approximately 36,100 with very little growth experienced over the past ten years. Over the past decade, Scotland County has lost numerous manufacturing jobs. Several

# Letter of Transmittal *(continued)*

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of the largest employers, including Abbott Labs, Eaton Corporation and WestPoint Stevens – combined amounting to approximately 4,000 jobs – have ceased operations in Scotland County within the last ten years. Currently, Scotland County Schools and the Scotland Memorial Hospital are the two largest employers in the county.

Scotland County Board of Education has experienced a steady decline in student enrollment of approximately 2% per year over the past 5 years. Due to the economic issues facing Scotland County and lack of growth, the Board expects this trend to continue for the foreseeable future.

## **INDEPENDENT AUDIT**

Anderson Smith & Wike PLLC has audited the financial records and transactions of the Scotland County Board of Education for the year ended June 30, 2013. They are a firm of independent certified public accountants. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the federal Single Audit Act Amendments of 1996 and related OMB Circular A-133 and the State Single Audit Implementation Act. The auditors' report is included in the financial section of this report.

## **FINANCIAL REPORTING AWARDS**

The Government Finance Officers Association of the United States and Canada (GFOA) and the Association of School Business Officials (ASBO) awarded Certificates of Achievement for Excellence in Financial Reporting to the Board for its comprehensive annual financial report for the year ended June 30, 2012. In order to be awarded Certificates of Achievement, the Board published an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA and ASBO to determine its eligibility for another certificate.

## **ACKNOWLEDGEMENTS**

The preparation of the Comprehensive Annual Financial Report in a timely manner could not have been accomplished without the efforts and dedication of the Superintendent's staff, Finance Department and our independent audit firm. We would like to express appreciation to all staff members who assisted in the preparation of this report. A copy of this report will be made available for public inspection in the Superintendent's office and on our website at [www.scotland.k12.nc.us](http://www.scotland.k12.nc.us).

Respectfully submitted,



Rick Stout  
Superintendent



Jay C. Toland  
Chief Financial Officer

***Scotland County Board of Education  
Laurinburg, North Carolina***

***July 1, 2012 - June 30, 2013***

***Board Members***

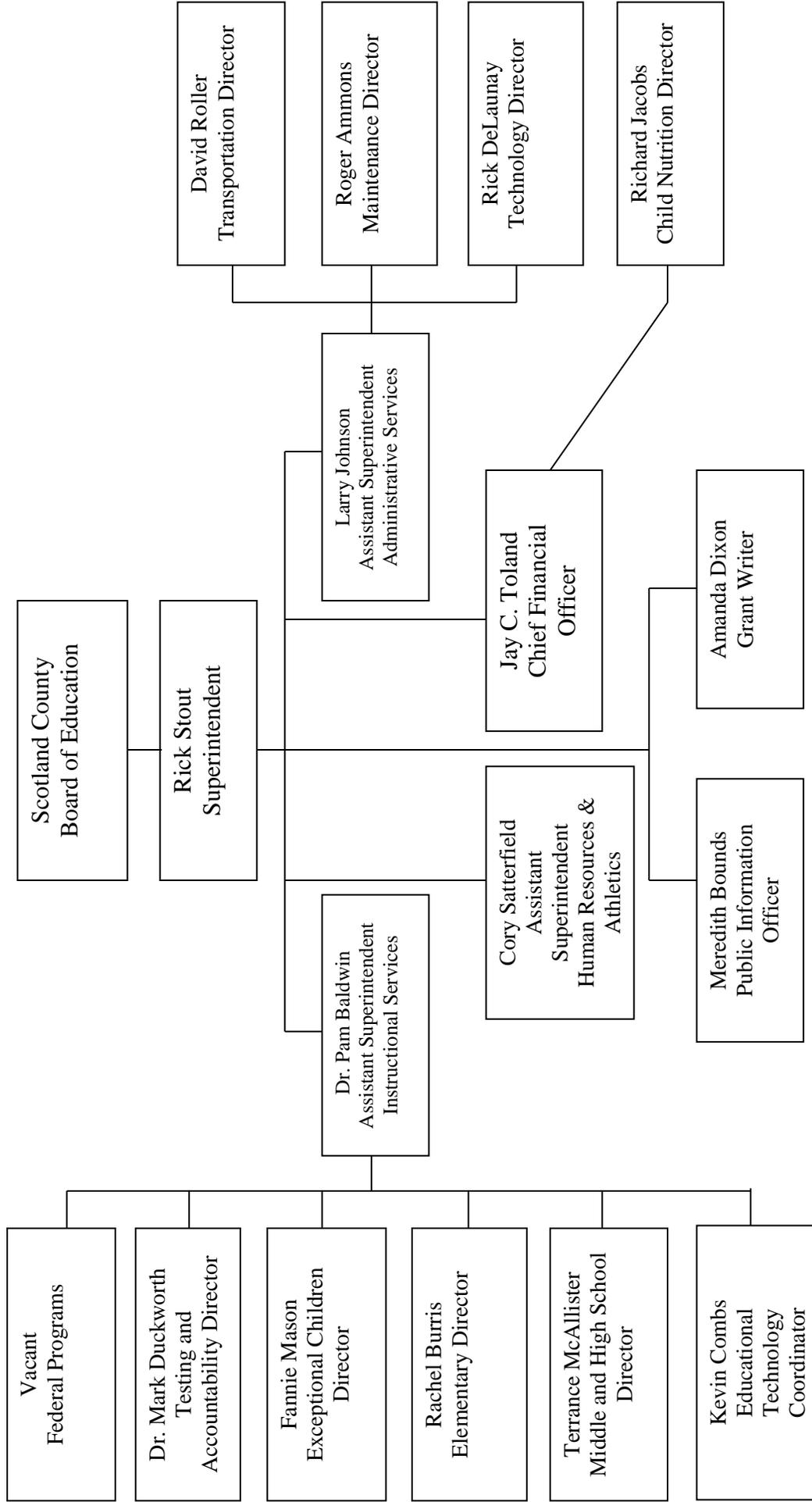
Charles Brown, *Chairman*  
Dr. Jeff Byrd, *Vice-Chairman*

Jimmy Bennett	Pat Gates
Darell "B.J." Gibson	Dr. Paul Rush
Jamie Sutherland	Darwin Williams

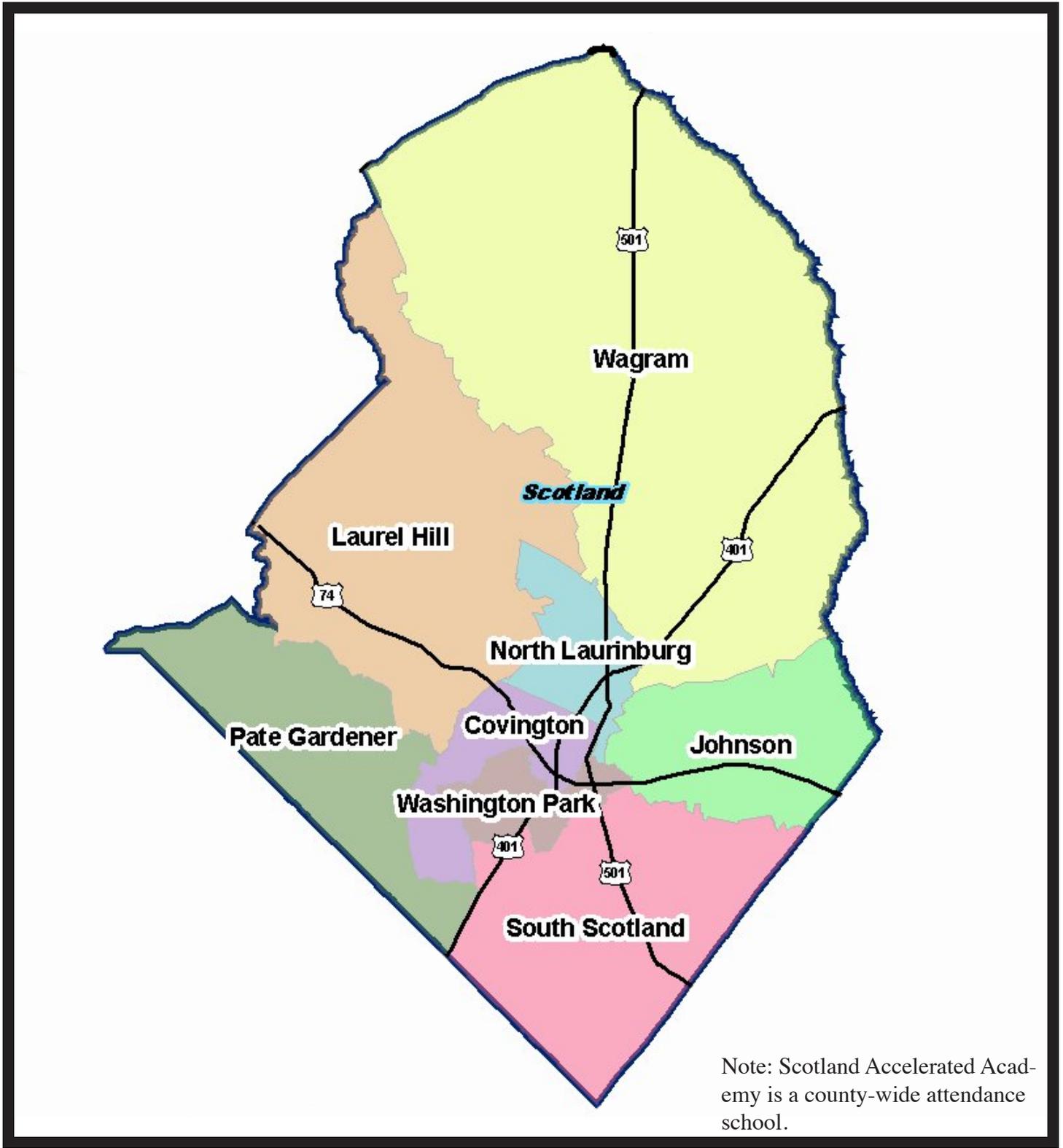
***Principal Officers***

Rick Stout, *Superintendent*  
Larry Johnson, *Assistant Superintendent of Administrative Services*  
Dr. Pam Baldwin, *Assistant Superintendent of Instructional Services*  
Cory Satterfield, *Executive Director of Human Resources*  
Jay Toland, *Chief Financial Officer*  
Meredith Bounds, *Public Information Officer*  
Nick Sojka, *General Counsel*

# Scotland County School System Organizational Structure 2012-2013

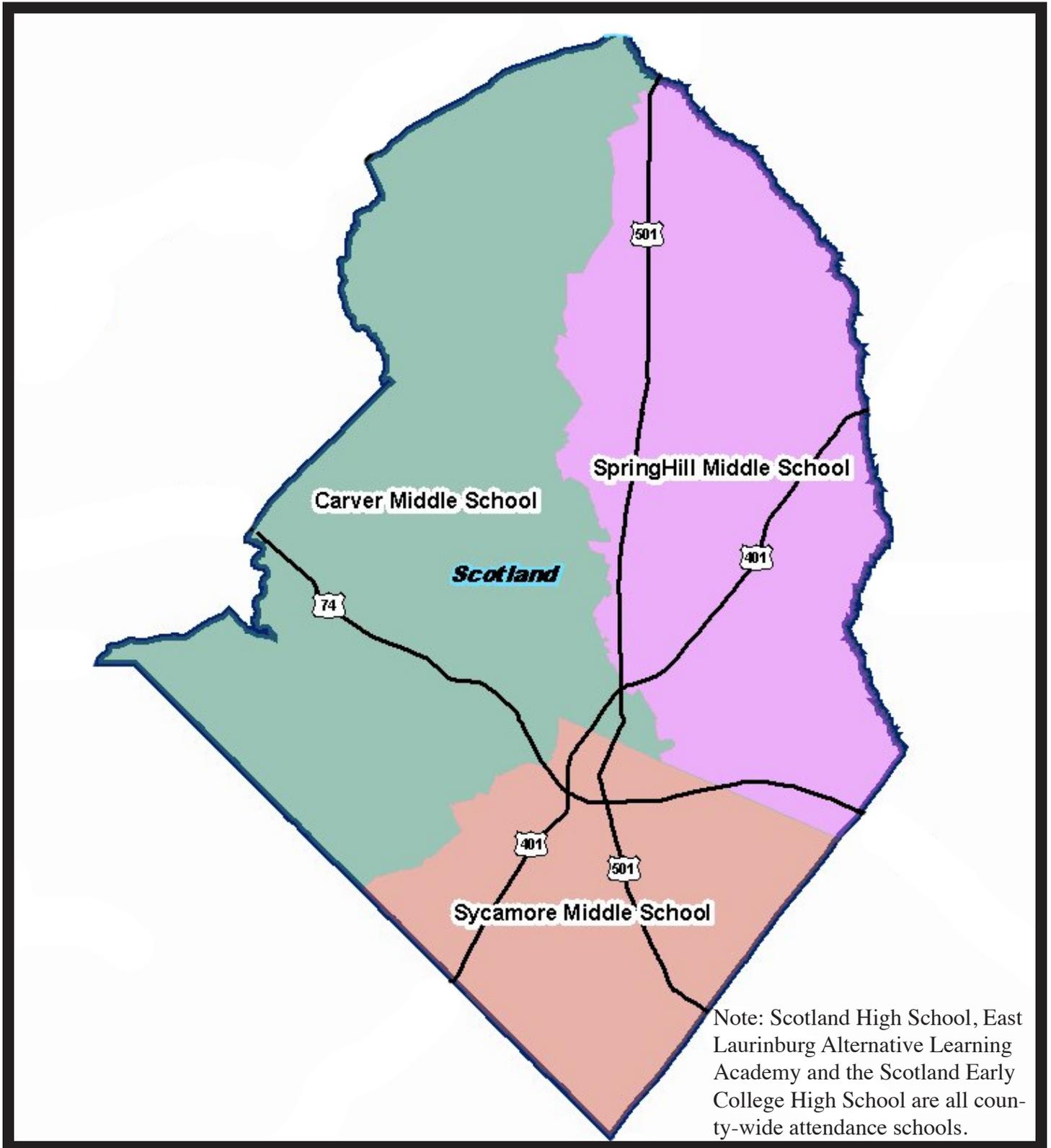


# Scotland County Elementary School Attendance Zones



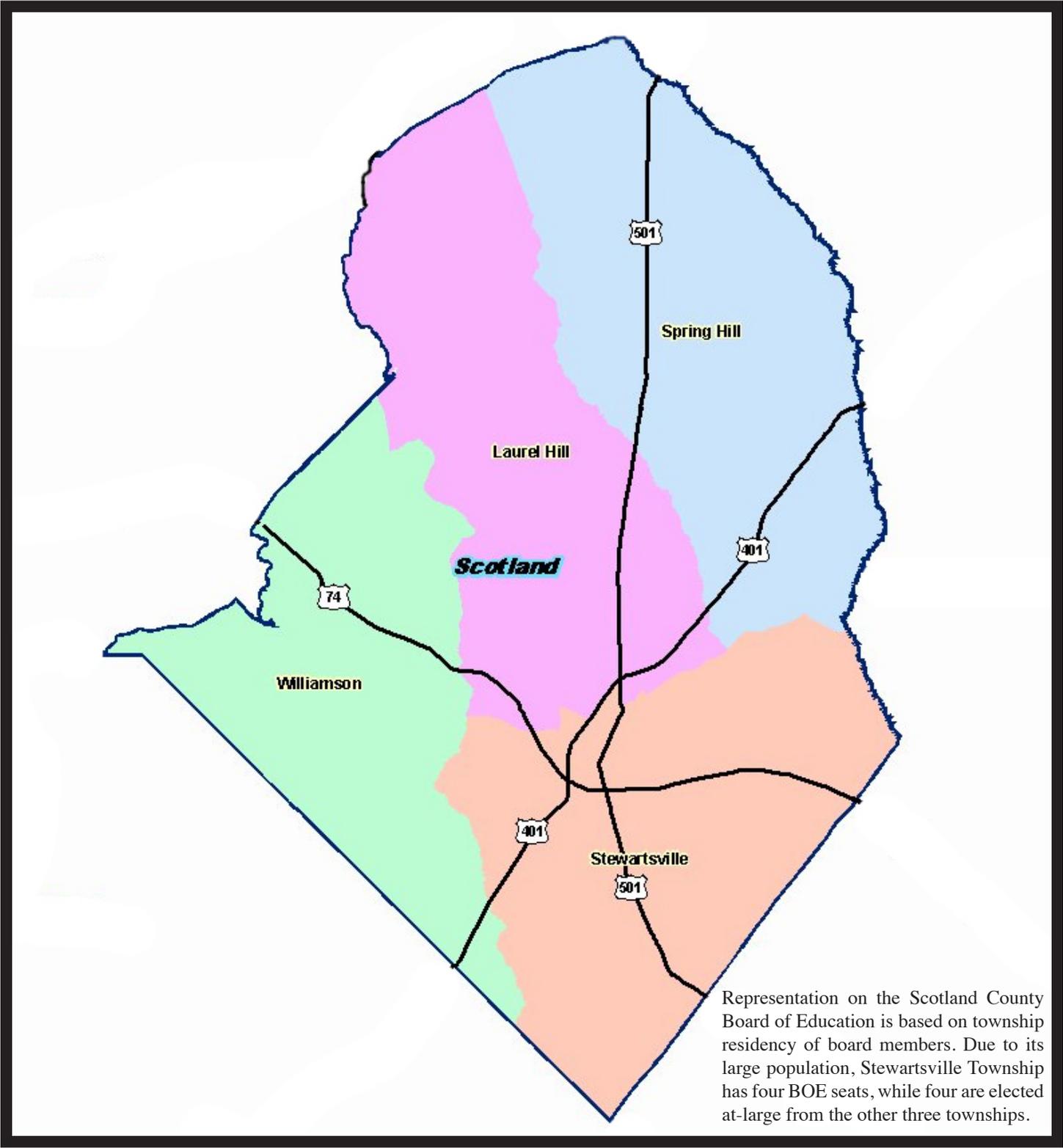
Source: "Scotland County, NC Elementary Attendance Zones." [map] 1:17693. Scotland County GIS [computer files]. Using: Connect GIS, 2010. Cary, NC. Connect 311, LLC, 2009-10.

# Scotland County Middle School Attendance Zones



Source: "Scotland County, NC Middle School Attendance Zones." [map] 1:17693. Scotland County GIS [computer files]. Using: Connect GIS, 2010. Cary, NC. Connect 311, LLC, 2009-10.

# Scotland County Townships



Source: "Scotland County, NC Townships." [map] 1:17693. Scotland County GIS [computer files]. Using: Connect GIS, 2010. Cary, NC. Connect 311, LLC, 2009-10.



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**Scotland County  
Board of Education  
North Carolina**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2012**

Executive Director/CEO

# Association of School Business Officials International



*The Certificate of Excellence in Financial Reporting Award  
is presented to*

## Scotland County Board of Education

*For Its Comprehensive Annual Financial Report (CAFR)  
For the Fiscal Year Ended June 30, 2012*

The CAFR has been reviewed and met or exceeded  
ASBO International's Certificate of Excellence standards



A handwritten signature in black ink, appearing to read 'Ron McCulley', written over a horizontal line.

Ron McCulley, CPPB, RSBO  
President

A handwritten signature in black ink, appearing to read 'John D. Musso', written over a horizontal line.

John D. Musso, CAE, RSBA  
Executive Director



**INDEPENDENT AUDITORS' REPORT**

To the Scotland County Board of Education  
Laurinburg, North Carolina

**Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Scotland County Board of Education, as of and for the year ended June 30, 2013 and the related notes to the financial statements, which collectively comprise the Board's basic financial statements as listed in the table of contents.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

**Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Scotland County Board of Education as of June 30, 2013, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General, State Public School and Federal Grants funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis on pages 3 through 10 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Supplementary and Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Scotland County Board of Education's basic financial statements. The introductory section, individual nonmajor fund schedule, budgetary schedules, and the statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The individual nonmajor fund schedule and budgetary schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the individual nonmajor fund schedule and budgetary schedules are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we express no opinion on them.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated September 25, 2013 on our consideration of the Scotland County Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Scotland County Board of Education's internal control over financial reporting and compliance.

*Anderson Smith & Wike PLLC*

September 25, 2013  
Rockingham, North Carolina  
(910) 997-1418

## **SCOTLAND COUNTY BOARD OF EDUCATION MANAGEMENT'S DISCUSSION AND ANALYSIS**

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This section of the Scotland County Board of Education's (the "Board") financial report represents our discussion and analysis of the financial performance of the Board for the year ended June 30, 2013. This information should be read in conjunction with the audited financial statements included in this report.

### ***Financial Highlights***

For the fiscal year ended June 30, 2013, the Board's total government-wide net position decreased by \$3.5 million, or 8.7%. Governmental activities net position decreased by \$3.6 million, or 9.1%, and business-type activities net position increased by \$69,000, or 6.5%.

- Total government-wide net investment in capital assets decreased by \$1.3 million, or 3.4 from the prior year. Governmental activities net investment in capital assets decreased by \$1.3 million, or 3.4%, and business-type activities net investment in capital assets decreased by \$35,000, or 12.3%.
- Total restricted net position increased by \$200,000, or 23.2%. Restricted net position is found only in the governmental activities.
- The Board's total government-wide unrestricted net position at June 30, 2013 decreased by \$2.4 million from the prior year. Governmental activities unrestricted net position decreased by \$2.5 million while business-type activities unrestricted net position increased by \$104,000 over the prior year.
- The Board's student population increased slightly over the prior year from 6,046 in 2011-2012 to 6,055 in 2012-2013.

The Board receives funding from the Scotland County Board of Commissioners under Chapter 707 of the 1963 Session Laws, which was amended by the 2002 General Assembly. For the 2012-2013 fiscal year, the Board of Education received a 0.6% decrease in County appropriation.

### ***Overview of the Financial Statements***

The audited financial statements of the Scotland County Board of Education consist of four components. They are as follows:

- *Independent Auditors' Report*
- *Management's Discussion and Analysis (required supplementary information)*
- *Basic Financial Statements*
- *Required supplemental section that presents budgetary schedules and other schedules for governmental and enterprise funds.*

## **SCOTLAND COUNTY BOARD OF EDUCATION MANAGEMENT'S DISCUSSION AND ANALYSIS**

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The *Basic Financial Statements* include two types of statements that present different views of the Board's finances. The first is the *Government-wide Statements*. The government-wide statements are presented on the full accrual basis of accounting and include the statement of net position and the statement of activities. The statement of net position includes all of the Board's assets and liabilities. Assets and liabilities are classified in the order of relative liquidity for assets and due date for liabilities. This statement provides a summary of the Board's investment in assets and obligations to creditors. Liquidity and financial flexibility can be evaluated using the information contained in this statement. The statement of activities summarizes the Board's revenues and expenses for the current year. A net (expense) revenue format is used to indicate to what extent each function is self-sufficient.

The second set of statements included in the basic financial statements is the *Fund Financial Statements*, which are presented for the Board's governmental funds, proprietary fund and fiduciary fund. These statements present the governmental funds on the modified accrual basis of accounting, measuring the near term inflows and outflows of financial resources and what is available at year-end to spend in the next fiscal year. The proprietary and fiduciary funds are presented on the full accrual basis of accounting. The fund financial statements focus on the Board's most significant funds. Because a different basis of accounting is used in the government-wide statements, reconciliation from the governmental fund financial statements to the government-wide statements is required. The government-wide statements provide information about the Board as an economic unit while the fund financial statements provide information on each of the financial resources of each of the Board's major funds.

### **Government-wide Statements**

The government-wide statements report information about the unit as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the Board's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the Board's net position and how it has changed. Net position is the difference between the Board's assets and liabilities. This is one way to measure the unit's financial health or position.

- Over time, increases or decreases in the Board's net position are an indicator of whether its financial position is improving or deteriorating.
- To assess the Board's overall health, you need to consider additional non-financial factors such as changes in the County's property tax base and the condition of its school buildings and other physical assets.

The unit's activities are divided into two categories in the government-wide statements:

- *Governmental activities*: Most of the Board's basic services are included here, such as regular and special education, transportation, and administration. County funding and State and federal aid finance most of these activities.
- *Business-type activities*: The Board charges fees to help it cover the costs of certain services it provides. School food service is included here.

The government-wide statements are shown as Exhibits 1 and 2 of this report.

## **SCOTLAND COUNTY BOARD OF EDUCATION MANAGEMENT'S DISCUSSION AND ANALYSIS**

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### ***Fund Financial Statements***

The fund financial statements provide more detailed information about the Board's funds, focusing on its most significant or "major" funds - not the unit as a whole. Funds are accounting devices the Board uses to keep track of specific sources of funding and spending on particular programs.

- Some funds are required by State law, such as the State Public School Fund.
- The Board has established other funds to control and manage money for a particular purpose or to show that it is properly using certain revenues, such as in the Federal Grants Fund.

Scotland County Board of Education has three types of funds:

*Governmental funds:* Most of the Board's basic services are included in the governmental funds, which generally focus on two things – 1) how cash and other assets that can readily be converted to cash flow in and out, and 2) the balances left at year-end that are available for spending. As a result of this focus, the governmental funds statements provide a detailed short-term view that helps the reader determine whether there are more or fewer financial resources that can be spent in the coming year to finance the Board's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, additional information at the bottom of the governmental fund statements, in the form of a reconciliation, explains the relationship (or differences) between the government-wide and the fund financial statements. The Board has several governmental funds: the General Fund, the State Public School Fund, the Individual Schools Fund, the Capital Outlay Fund and the Federal Grants Fund.

The governmental fund statements are shown as Exhibits 3, 4, 5 and 6 of this report.

*Proprietary funds:* Services for which the Board charges a fee are generally reported in the proprietary funds. The proprietary fund statements are reported on the same full accrual basis of accounting as the government-wide statements. The Scotland County Board of Education has one proprietary fund - an enterprise fund – the School Food Service Fund.

The proprietary fund statements are shown as Exhibits 7, 8, and 9 of this report.

*Fiduciary Funds:* The Board is the trustee, or fiduciary, for assets that belong to others, such as the Private Purpose Trust Fund. The Board is responsible for ensuring that the assets reported in this fund are used only for their intended purpose and by those to whom the assets belong. The Board excludes these activities from the government-wide financial statements because it cannot use these assets to finance its operations.

The fiduciary fund statements are shown as Exhibits 10 and 11.

**SCOTLAND COUNTY BOARD OF EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

**Financial Analysis of the Board as a Whole**

Net position is an indicator of the fiscal health of the Board. Assets exceeded liabilities by \$37.0 million as of June 30, 2013 as compared to \$40.5 million as of June 30, 2012, a decrease of \$3.5 million. The largest component of net position is net investment in capital assets of \$36.7 million, which comprises 99.1% of the total net position. Following is a summary of the Statement of Net Position:

**Table 1  
Condensed Statement of Net Position  
As of June 30, 2013 and 2012**

	Governmental Activities		Business-type Activities		Total Primary Government	
	6/30/13	6/30/12	6/30/13	6/30/12	6/30/13	6/30/12
Current assets	\$ 5,753,150	\$ 7,056,561	\$ 1,064,946	\$ 957,457	\$ 6,818,096	\$ 8,014,018
Capital assets	36,810,426	37,907,540	246,665	281,373	37,057,091	38,188,913
Total assets	<u>42,563,576</u>	<u>44,964,101</u>	<u>1,311,611</u>	<u>1,238,830</u>	<u>43,875,187</u>	<u>46,202,931</u>
Current liabilities	4,438,645	4,132,983	131,440	136,711	4,570,085	4,269,694
Long-term liabilities	2,260,903	1,384,147	36,122	27,429	2,297,025	1,411,576
Total liabilities	<u>6,699,548</u>	<u>5,517,130</u>	<u>167,562</u>	<u>164,140</u>	<u>6,867,110</u>	<u>5,681,270</u>
Net investment in capital assets	36,438,455	37,708,562	246,665	281,373	36,685,120	37,989,935
Restricted net position	1,060,468	860,894	-	-	1,060,468	860,894
Unrestricted net position (deficit)	<u>(1,634,895)</u>	<u>877,515</u>	<u>897,384</u>	<u>793,317</u>	<u>(737,511)</u>	<u>1,670,832</u>
Total net position	<u>\$ 35,864,028</u>	<u>\$ 39,446,971</u>	<u>\$ 1,144,049</u>	<u>\$ 1,074,690</u>	<u>\$ 37,008,077</u>	<u>\$ 40,521,661</u>

The net position of the Board's governmental activities was \$35.9 million at June 30, 2013, a decrease of \$3.6 million from the balance reported at June 30, 2012, indicating a decline in the financial condition of the Board. This decrease is mainly attributable to a \$1.3 million decrease in net investment in capital assets and a \$2.5 million decrease in unrestricted net position. The decrease in net investment in capital assets is due to an excess of depreciation expense over capital additions for the year. The decrease in unrestricted net position is attributable to a decrease in cash of \$1.3 million and an increase in liabilities of \$1.2 million.

The net position of the Board's business-type activities was \$1.1 million at both June 30, 2013 and 2012. The following table shows the revenues and expenses of the Board for the current and prior fiscal years:

**SCOTLAND COUNTY BOARD OF EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

**Table 2  
Condensed Statement of Activities  
For the Fiscal Years Ended June 30, 2013 and 2012**

	Governmental Activities		Business-type Activities		Total Primary Government	
	6/30/13	6/30/12	6/30/13	6/30/12	6/30/13	6/30/12
Revenues:						
Program revenues:						
Charges for services	\$ 1,255,087	\$ 1,375,953	\$ 584,341	\$ 651,528	\$ 1,839,428	\$ 2,027,481
Operating grants and contributions	44,125,109	44,465,233	3,262,049	3,093,382	47,387,158	47,558,615
Capital grants and contributions	570,948	198,983	-	-	570,948	198,983
General revenues:						
County appropriations	10,335,654	10,830,733	-	-	10,335,654	10,830,733
State appropriations	4,055,521	4,254,717	-	-	4,055,521	4,254,717
Other revenues	556,685	459,923	1,972	2,631	558,657	462,554
Total revenues	<u>60,899,004</u>	<u>61,585,542</u>	<u>3,848,362</u>	<u>3,747,541</u>	<u>64,747,366</u>	<u>65,333,083</u>
Expenses:						
Governmental activities:						
Instructional services	50,422,505	48,342,948	-	-	50,422,505	48,342,948
System-wide support services	13,866,711	12,997,072	-	-	13,866,711	12,997,072
Ancillary services	41,819	18,753	-	-	41,819	18,753
Payments to other governments	10,690	29,699	-	-	10,690	29,699
Unallocated depreciation	95,222	183,211	-	-	95,222	183,211
Business-type activities:						
School food service	-	-	3,824,003	3,781,399	3,824,003	3,781,399
Total expenses	<u>64,436,947</u>	<u>61,571,683</u>	<u>3,824,003</u>	<u>3,781,399</u>	<u>68,260,950</u>	<u>65,353,082</u>
Excess (deficiency)						
before transfers	(3,537,943)	13,859	24,359	(33,858)	(3,513,584)	(19,999)
Transfers in (out)	(45,000)	(34,747)	45,000	34,747	-	-
Change in net position	(3,582,943)	(20,888)	69,359	889	(3,513,584)	(19,999)
Beginning net position, as restated	<u>39,446,971</u>	<u>39,467,859</u>	<u>1,074,690</u>	<u>1,073,801</u>	<u>40,521,661</u>	<u>40,541,660</u>
Ending net position	<u>\$ 35,864,028</u>	<u>\$ 39,446,971</u>	<u>\$ 1,144,049</u>	<u>\$ 1,074,690</u>	<u>\$ 37,008,077</u>	<u>\$ 40,521,661</u>

Total governmental activities generated revenues of \$60.9 million while expenses in this category totaled \$64.4 million for the year ended June 30, 2013, resulting in the aforementioned decrease in net position of \$3.6 million (including transfers to business-type activities of \$45,000). Comparatively, revenues were \$61.6 million, expenses totaled \$61.6 million and transfers out were \$35,000 for the year ended June 30, 2012, resulting in a decrease in net position of \$21,000. In comparing the two periods, the year-over-year decline was \$3.6 million. This decline is primarily attributable to a \$2.1 million increase in

## SCOTLAND COUNTY BOARD OF EDUCATION MANAGEMENT'S DISCUSSION AND ANALYSIS

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instructional services expenditures and an \$870,000 increase in system-wide support services expenditures. These increases can be attributed to several factors; the district raised teacher assistants percentage employed from 88% to 100%, there was a mandatory raise of 1% and health insurance and employer-paid retirement contribution rates increased significantly during the year.

The Board's primary sources of revenues were funding from the State of North Carolina, Scotland County, and the United States Government, which respectively comprised 67.5%, 16.9% and 11.2% of our total governmental activities revenues. As would be expected, the major component of our expenditures was instructional services which accounted for 78.3% of our total expenditures during the most recent fiscal year. Of the remaining 21.7% of our total expenditures, 21.5% was attributable to system-wide support services.

Our business-type activities generated revenues of \$3.8 million, while expenses in this category also totaled \$3.8 million for the year ended June 30, 2013. For the year, net position increased by \$69,000, including \$45,000 of transfers from governmental activities. Comparatively, net position increased by \$1,000 for the year ended June 30, 2012. In comparing the two years, profitability increased by \$68,000 due primarily to an increase in federal reimbursements received.

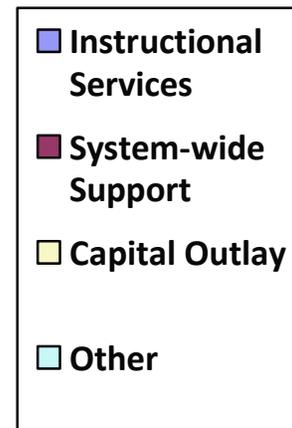
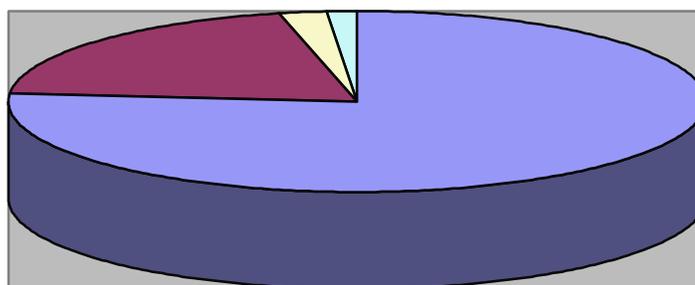
### **Financial Analysis of the Board's Funds**

*Governmental Funds:* The focus of Scotland County Board of Education's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the Board's financing requirements.

The Board's governmental funds reported a combined fund balance of \$3.0 million at June 30, 2013, a decrease of \$1.8 million from the \$4.8 million reported at June 30, 2012. The Board's General Fund reported a decrease in fund balance for the year of \$1.7 million while the Capital Outlay Fund reported a decrease of \$161,000. The Individual Schools Fund reported an increase in fund balance of \$42,000 over the prior year. There were no significant changes in revenues or expenditures reported for the Capital Outlay and Individual Schools funds compared to the prior year. See the section below titled *General Fund Budgetary Highlights* for more discussion regarding amounts reported in the General Fund.

The State Public School Fund and Federal Grants Fund do not carry fund balance. All revenues are expended in the year received. Revenues and expenditures in these two funds remained fairly consistent with the amounts reported in the prior year.

**Categorization of Expenditures for Governmental Funds**



Expenditures presented on modified accrual basis of accounting.

**SCOTLAND COUNTY BOARD OF EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

*Proprietary Fund:* The Board's business-type fund, the School Food Service Fund, reported an increase in net position of \$69,000 for the fiscal year ended June 30, 2013 compared to an increase of \$1,000 for the same 2012 period, a year-over-year improvement of \$68,000. See the section above titled *Financial Analysis of the Board as a Whole* for more discussion regarding the Board's School Food Service Fund operations for the year ended June 30, 2013.

**General Fund Budgetary Highlights**

Over the course of the year, the Board revised the budget several times to account for changes in revenue expectations and program allocations. The effect of these revisions was to increase the original budget by \$2.5 million during the year. Since several revenue sources are either unknown or uncertain at the beginning of the fiscal year when the original budget is adopted, budget revisions are necessary throughout the year to recognize these adjustments. Budget flexibility in the State Public School Fund for ABC transfers was significantly reduced in the 2012-2013 year compared to the previous year. This factor along with increased salaries and benefits costs resulted in the Board having to budget for more expenditures in the General Fund.

For the year, the Board's General Fund reported a decrease in fund balance of \$1.7 million. Revenues increased \$115,000 over the prior year while expenditures increased \$2.8 million, or 22.7%. The increase in expenditures was primarily for instructional services which increased \$2.5 million over the prior year. As previously mentioned, the district raised teacher assistants percentage employed from 88% to 100%, there was a mandatory raise of 1% and health insurance and employer-paid retirement contribution rates increased significantly during the year. These factors, along with the reduction in ABC transfer flexibility, contributed to the increase in local instructional services expenditures.

**Capital Assets**

Total primary government capital assets were \$37.1 million at June 30, 2013 compared to \$38.2 million at June 30, 2012, a decrease of 3.0%. The following is a summary of the Board's capital assets, net of depreciation, at June 30, 2013 and 2012. More detailed information about the Board's capital assets is contained in Note 3 to the financial statements.

**Table 3  
Summary of Capital Assets  
As of June 30, 2013 and 2012**

	<u>Governmental Activities</u>		<u>Business-type Activities</u>		<u>Total Primary Government</u>	
	<u>6/30/13</u>	<u>6/30/12</u>	<u>6/30/13</u>	<u>6/30/12</u>	<u>6/30/13</u>	<u>6/30/12</u>
Land	\$ 467,029	\$ 467,029	\$ -	\$ -	\$ 467,029	\$ 467,029
Construction in progress	-	-	-	-	-	-
Buildings and improvements	34,551,168	35,730,012	-	-	34,551,168	35,730,012
Equipment and furniture	282,890	378,112	246,665	281,373	529,555	659,485
Vehicles	1,509,339	1,332,387	-	-	1,509,339	1,332,387
Total	<u>\$ 36,810,426</u>	<u>\$ 37,907,540</u>	<u>\$ 246,665</u>	<u>\$ 281,373</u>	<u>\$ 37,057,091</u>	<u>\$ 38,188,913</u>

**SCOTLAND COUNTY BOARD OF EDUCATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

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***Debt Outstanding***

During the year, the Board's long-term debt increased by \$173,000 from \$199,000 at June 30, 2012 to \$372,000 at June 30, 2013. The Board is limited by North Carolina General Statutes with regards to the types of debt it can issue and for what purpose that debt can be used. The County holds virtually all debt issued for school capital construction. More detailed information about the Board's outstanding debt is contained in Note 3 to the financial statements.

***Economic Factors***

County funding is a major source of income for the school district; therefore, the County's economic outlook directly affects that of the school district. Scotland County's economy remains vested in industrial manufacturing. Along with the national and State economy, our local economy has felt the impact of the recent recession. The following factors impact the current economic outlook of Scotland County and the Board of Education:

- Scotland County's unemployment rate continues to be higher than the national and State averages.
- The County Commissioners work diligently to attract manufacturing companies through various incentive programs that are run through the Scotland County Economic Development Program along with the Chamber of Commerce.

These factors were considered in preparing the Board's budget for the new fiscal year. The Board's budget was created with a focus on protecting instructional program allocations and certified personnel.

***Requests for Information***

This report is intended to provide a summary of the financial condition of Scotland County Board of Education. Questions or requests for additional information should be addressed to:

Jay Toland, Chief Financial Officer  
Scotland County Board of Education  
322 South Main Street  
Laurinburg, NC 28352

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**STATEMENT OF NET POSITION**  
**June 30, 2013**

**Exhibit 1**

	Primary Government		Total
	Governmental Activities	Business-type Activities	
<b>Assets</b>			
Cash and cash equivalents	\$ 3,643,164	\$ 997,771	\$ 4,640,935
Due from other governments	1,917,255	72,473	1,989,728
Receivables	134,831	129	134,960
Internal balances	57,900	(57,900)	-
Inventories	-	52,473	52,473
Capital assets:			
Land	467,029	-	467,029
Other capital assets, net of depreciation	36,343,397	246,665	36,590,062
Total capital assets	<u>36,810,426</u>	<u>246,665</u>	<u>37,057,091</u>
 Total assets	 <u>42,563,576</u>	 <u>1,311,611</u>	 <u>43,875,187</u>
<b>Liabilities</b>			
Accounts payable and accrued expenses	415,801	1,572	417,373
Accrued salaries and wages payable	1,952,704	69,306	2,022,010
Due to other governments	381,087	-	381,087
Unavailable revenue	-	10,650	10,650
Long-term liabilities:			
Due within one year	1,689,053	49,912	1,738,965
Due in more than one year	<u>2,260,903</u>	<u>36,122</u>	<u>2,297,025</u>
 Total liabilities	 <u>6,699,548</u>	 <u>167,562</u>	 <u>6,867,110</u>
<b>Net position</b>			
Net investment in capital assets	36,438,455	246,665	36,685,120
Restricted for:			
Stabilization by State statute	387,612	-	387,612
School capital outlay	256,595	-	256,595
Instructional services	11,787	-	11,787
Individual schools activities	404,474	-	404,474
Unrestricted (deficit)	<u>(1,634,895)</u>	<u>897,384</u>	<u>(737,511)</u>
 Total net position	 <u>\$ 35,864,028</u>	 <u>\$ 1,144,049</u>	 <u>\$ 37,008,077</u>

*The notes to the basic financial statements are an integral part of this statement.*

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**STATEMENT OF ACTIVITIES**  
**For the Fiscal Year Ended June 30, 2013**

**Exhibit 2**

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government		
					Governmental Activities	Business-type Activities	Total
<b>Primary government:</b>							
Governmental activities:							
Instructional services:							
Regular instructional	\$ 28,288,069	\$ -	\$ 21,106,840	\$ -	\$ (7,181,229)	\$ -	\$ (7,181,229)
Special populations	7,096,469	-	6,858,581	-	(237,888)	-	(237,888)
Alternative programs	6,299,473	-	5,733,068	-	(566,405)	-	(566,405)
School leadership	3,358,685	-	1,849,663	-	(1,509,022)	-	(1,509,022)
Co-curricular	1,501,402	1,244,668	-	-	(256,734)	-	(256,734)
School-based support	3,878,407	-	2,653,132	-	(1,225,275)	-	(1,225,275)
System-wide support services:							
Support and development	865,040	-	94,083	-	(770,957)	-	(770,957)
Special population support and development	660,381	-	552,108	-	(108,273)	-	(108,273)
Alternative programs and services support and development	468,518	-	296,736	-	(171,782)	-	(171,782)
Technology support	532,994	-	107,763	-	(425,231)	-	(425,231)
Operational support	9,070,302	-	3,773,629	570,948	(4,725,725)	-	(4,725,725)
Financial and human resource services	855,265	10,419	501,603	-	(343,243)	-	(343,243)
Accountability	121,468	-	4,755	-	(116,713)	-	(116,713)
System-wide pupil support	61,148	-	2,390	-	(58,758)	-	(58,758)
Policy, leadership and public relations	1,231,595	-	388,987	-	(842,608)	-	(842,608)
Ancillary services	41,819	-	16,106	-	(25,713)	-	(25,713)
Payments to other governments	10,690	-	185,665	-	174,975	-	174,975
Unallocated depreciation expense**	95,222	-	-	-	(95,222)	-	(95,222)
<b>Total governmental activities</b>	<b>64,436,947</b>	<b>1,255,087</b>	<b>44,125,109</b>	<b>570,948</b>	<b>(18,485,803)</b>	<b>-</b>	<b>(18,485,803)</b>
Business-type activities:							
School food service	3,824,003	584,341	3,262,049	-	-	22,387	22,387
<b>Total primary government</b>	<b>\$ 68,260,950</b>	<b>\$ 1,839,428</b>	<b>\$ 47,387,158</b>	<b>\$ 570,948</b>	<b>(18,485,803)</b>	<b>22,387</b>	<b>(18,463,416)</b>
General revenues:							
					10,075,654	-	10,075,654
					260,000	-	260,000
					3,879,296	-	3,879,296
					176,225	-	176,225
					13,791	1,972	15,763
					542,894	-	542,894
					(45,000)	45,000	-
					<b>14,902,860</b>	<b>46,972</b>	<b>14,949,832</b>
					(3,582,943)	69,359	(3,513,584)
					<b>39,446,971</b>	<b>1,074,690</b>	<b>40,521,661</b>
					<b>\$ 35,864,028</b>	<b>\$ 1,144,049</b>	<b>\$ 37,008,077</b>

\*\*This amount excludes the depreciation that is included in the direct expenses of the various programs.

The notes to the basic financial statements are an integral part of this statement.

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**BALANCE SHEET**  
**GOVERNMENTAL FUNDS**  
**June 30, 2013**

**Exhibit 3**

	Major Funds				Non-major Fund	Total Governmental Funds
	General	State Public School	Federal Grants	Capital Outlay	Individual Schools	
<b>Assets</b>						
Cash and cash equivalents	\$ 2,673,095	\$ -	\$ -	\$ 565,595	\$ 404,474	\$ 3,643,164
Due from other governments	194,881	1,540,636	181,738	-	-	1,917,255
Accounts receivable	134,831	-	-	-	-	134,831
Due from other funds	57,900	-	-	-	-	57,900
Total assets	<u>\$ 3,060,707</u>	<u>\$ 1,540,636</u>	<u>\$ 181,738</u>	<u>\$ 565,595</u>	<u>\$ 404,474</u>	<u>\$ 5,753,150</u>
<b>Liabilities and Fund balances</b>						
Liabilities:						
Accounts payable and accrued liabilities	\$ 406,801	\$ -	\$ -	\$ 9,000	\$ -	\$ 415,801
Accrued salaries and wages payable	230,330	1,540,636	181,738	-	-	1,952,704
Due to other governments	81,087	-	-	300,000	-	381,087
Total liabilities	<u>718,218</u>	<u>1,540,636</u>	<u>181,738</u>	<u>309,000</u>	<u>-</u>	<u>2,749,592</u>
Fund balances:						
Restricted:						
Stabilization by State statute	387,612	-	-	-	-	387,612
School capital outlay	-	-	-	256,595	-	256,595
Instructional services	11,787	-	-	-	-	11,787
Individual schools	-	-	-	-	404,474	404,474
Assigned:						
Subsequent year's expenditures	600,000	-	-	-	-	600,000
Unassigned	1,343,090	-	-	-	-	1,343,090
Total fund balances	<u>2,342,489</u>	<u>-</u>	<u>-</u>	<u>256,595</u>	<u>404,474</u>	<u>3,003,558</u>
Total liabilities and fund balances	<u>\$ 3,060,707</u>	<u>\$ 1,540,636</u>	<u>\$ 181,738</u>	<u>\$ 565,595</u>	<u>\$ 404,474</u>	

Amounts reported for governmental activities in the statement of net position (Exhibit 1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	36,810,426
Some liabilities, including those for compensated absences and installment purchases, are not due and payable in the current period and therefore are not reported in the funds.	<u>(3,949,956)</u>
Net position of governmental activities	<u>\$ 35,864,028</u>

The notes to the basic financial statements are an integral part of this statement.

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**GOVERNMENTAL FUNDS**  
**For the Fiscal Year Ended June 30, 2013**

**Exhibit 4**

	Major Funds				Non-major Fund	Total
	General	State Public School	Federal Grants	Capital Outlay	Individual Schools	Governmental Funds
Revenues:						
State of North Carolina	\$ 1,356,829	\$ 39,327,151	\$ -	\$ 747,173	\$ -	\$ 41,431,153
Scotland County	10,075,654	-	-	260,000	-	10,335,654
U.S. Government	587,925	-	6,310,758	-	-	6,898,683
Other	1,201,921	-	-	223,746	1,244,668	2,670,335
Total revenues	<u>13,222,329</u>	<u>39,327,151</u>	<u>6,310,758</u>	<u>1,230,919</u>	<u>1,244,668</u>	<u>61,335,825</u>
Expenditures:						
Current:						
Instructional services:						
Regular instructional	4,714,339	21,594,144	572,264	-	-	26,880,747
Special populations	588,027	5,172,767	1,275,865	-	-	7,036,659
Alternative programs	1,700,183	1,496,586	3,049,612	-	-	6,246,381
School leadership	783,762	2,546,616	-	-	-	3,330,378
Co-curricular	285,750	-	-	-	1,202,998	1,488,748
School-based support	660,935	3,100,506	84,279	-	-	3,845,720
System-wide support services:						
Support and development	703,932	95,564	58,253	-	-	857,749
Special population support and development	102,707	45,613	506,495	-	-	654,815
Alternative programs and services support and development	167,833	91,288	205,448	-	-	464,569
Technology support	117,557	350,946	59,999	-	-	528,502
Operational support	3,888,788	3,589,754	138,875	-	-	7,617,417
Financial and human resource services	383,238	539,855	174,003	-	-	1,097,096
Accountability	43,814	76,630	-	-	-	120,444
System-wide pupil support	-	60,633	-	-	-	60,633
Policy, leadership and public relations	716,072	505,143	-	-	-	1,221,215
Ancillary services	25,713	16,106	-	-	-	41,819
Non-programmed charges	10,690	-	185,665	-	-	196,355
Debt service:						
Principal retirement	-	-	-	570,948	-	570,948
Capital outlay	-	-	-	1,565,091	-	1,565,091
Total expenditures	<u>14,893,340</u>	<u>39,282,151</u>	<u>6,310,758</u>	<u>2,136,039</u>	<u>1,202,998</u>	<u>63,825,286</u>
Revenues over (under) expenditures	(1,671,011)	45,000	-	(905,120)	41,670	(2,489,461)
Other financing uses:						
Transfers to other funds	-	(45,000)	-	-	-	(45,000)
Installment purchase obligations issued	-	-	-	743,941	-	743,941
Total other financing sources (uses)	-	(45,000)	-	743,941	-	698,941
Net change in fund balance	(1,671,011)	-	-	(161,179)	41,670	(1,790,520)
Fund balances:						
Beginning of year, as restated	<u>4,013,500</u>	<u>-</u>	<u>-</u>	<u>417,774</u>	<u>362,804</u>	<u>4,794,078</u>
End of year	<u>\$ 2,342,489</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 256,595</u>	<u>\$ 404,474</u>	<u>\$ 3,003,558</u>

The notes to the basic financial statements are an integral part of this statement.

**SCOTLAND COUNTY BOARD OF EDUCATION** **Exhibit 5**  
**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES**  
**IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES**  
**For the Fiscal Year Ended June 30, 2013**

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Amounts reported for governmental activities in the statement of activities are different because:

Net changes in fund balances - total governmental funds	\$ (1,790,520)
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current period.	(1,097,114)
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction has any effect on net position. Also, governmental funds report the effect of premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.	(172,993)
Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. Compensated absences	<u>(522,316)</u>
Total changes in net position of governmental activities	<u>\$ (3,582,943)</u>

*The notes to the basic financial statements are an integral part of this statement.*

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS**  
**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -**  
**BUDGET AND ACTUAL**  
**For the Fiscal Year Ended June 30, 2013**

**Exhibit 6**

	General Fund			Variance With Final Budget Positive (Negative)
	Original Budget	Final Budget	Actual	
Revenues:				
State of North Carolina	\$ -	\$ 1,179,700	\$ 1,356,829	\$ 177,129
Scotland County	10,075,654	10,075,654	10,075,654	-
U.S. Government	385,076	670,798	587,925	(82,873)
Other	585,511	943,298	1,201,921	258,623
Total revenues	11,046,241	12,869,450	13,222,329	352,879
Expenditures:				
Current:				
Instructional services	6,935,560	9,050,899	8,732,996	317,903
System-wide support services	6,043,824	6,327,635	6,123,941	203,694
Ancillary services	-	55,000	25,713	29,287
Non-programmed charges	4,154	87,415	10,690	76,725
Total expenditures	12,983,538	15,520,949	14,893,340	627,609
Revenues over (under) expenditures	(1,937,297)	(2,651,499)	(1,671,011)	980,488
Other financing uses:				
Transfers to other funds	-	-	-	-
Fund balance appropriated	1,937,297	2,651,499	-	(2,651,499)
Net change in fund balance	\$ -	\$ -	(1,671,011)	\$ (1,671,011)
Fund balances:				
Beginning of year			4,013,500	
End of year			\$ 2,342,489	

*The notes to the basic financial statements are an integral part of this statement.*

**SCOTLAND COUNTY BOARD OF EDUCATION**

*Exhibit 6 (continued)*

**GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS**

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -**

**BUDGET AND ACTUAL**

**For the Fiscal Year Ended June 30, 2013**

	State Public School Fund			Variance With Final Budget Positive (Negative)
	Original Budget	Final Budget	Actual	
Revenues:				
State of North Carolina	\$ 39,071,244	\$ 40,008,975	\$ 39,327,151	\$ (681,824)
Scotland County	-	-	-	-
U.S. Government	-	-	-	-
Other	-	-	-	-
Total revenues	<u>39,071,244</u>	<u>40,008,975</u>	<u>39,327,151</u>	<u>(681,824)</u>
Expenditures:				
Current:				
Instructional services	34,467,578	34,589,309	33,910,619	678,690
System-wide support services	4,542,035	5,358,035	5,355,426	2,609
Ancillary services	16,631	16,631	16,106	525
Non-programmed charges	-	-	-	-
Total expenditures	<u>39,026,244</u>	<u>39,963,975</u>	<u>39,282,151</u>	<u>681,824</u>
Revenues over (under) expenditures	45,000	45,000	45,000	-
Other financing uses:				
Transfers to other funds	(45,000)	(45,000)	(45,000)	-
Fund balance appropriated	-	-	-	-
Net change in fund balance	<u>\$ -</u>	<u>\$ -</u>	<u>-</u>	<u>\$ -</u>
Fund balances:				
Beginning of year			-	
End of year			<u>\$ -</u>	

*The notes to the basic financial statements are an integral part of this statement.*

**SCOTLAND COUNTY BOARD OF EDUCATION**

**Exhibit 6 (continued)**

**GENERAL FUND AND ANNUALLY BUDGETED MAJOR SPECIAL REVENUE FUNDS**

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES -**

**BUDGET AND ACTUAL**

**For the Fiscal Year Ended June 30, 2013**

	Federal Grants Fund			Variance With Final Budget Positive (Negative)
	Original Budget	Final Budget	Actual	
Revenues:				
State of North Carolina	\$ -	\$ -	\$ -	\$ -
Scotland County	-	-	-	-
U.S. Government	6,126,297	7,706,783	6,310,758	(1,396,025)
Other	-	-	-	-
Total revenues	<u>6,126,297</u>	<u>7,706,783</u>	<u>6,310,758</u>	<u>(1,396,025)</u>
Expenditures:				
Current:				
Instructional services	4,831,747	5,566,034	4,982,020	584,014
System-wide support services	1,149,012	1,144,799	1,143,073	1,726
Ancillary services	-	-	-	-
Nonprogrammed charges	<u>145,538</u>	<u>995,950</u>	<u>185,665</u>	<u>810,285</u>
Total expenditures	<u>6,126,297</u>	<u>7,706,783</u>	<u>6,310,758</u>	<u>1,396,025</u>
Revenues over (under) expenditures	-	-	-	-
Other financing uses:				
Transfers to other funds	-	-	-	-
Fund balance appropriated	-	-	-	-
Net change in fund balance	<u>\$ -</u>	<u>\$ -</u>	-	<u>\$ -</u>
Fund balances:				
Beginning of year			-	
End of year			<u>\$ -</u>	

*The notes to the basic financial statements are an integral part of this statement.*

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**STATEMENT OF NET POSITION**  
**PROPRIETARY FUND TYPE**  
**June 30, 2013**

**Exhibit 7**

	<u>Enterprise Fund</u>
	<u>Major Fund</u>
	<u>School Food</u>
	<u>Service</u>
<b>Assets</b>	
Current assets:	
Cash and cash equivalents	\$ 997,771
Due from other governments	72,473
Receivables	129
Inventories	52,473
Total current assets	<u>1,122,846</u>
Noncurrent assets:	
Capital assets:	
Furniture and office equipment, net	<u>246,665</u>
Total assets	<u>1,369,511</u>
<b>Liabilities</b>	
Current liabilities:	
Accounts payable and accrued liabilities	1,572
Accrued salaries and wages payable	69,306
Due to other funds	57,900
Compensated absences	49,912
Unavailable revenue	10,650
Total current liabilities	<u>189,340</u>
Noncurrent liabilities:	
Compensated absences	<u>36,122</u>
Total liabilities	<u>225,462</u>
<b>Net position</b>	
Net investment in capital assets	246,665
Unrestricted	<u>897,384</u>
Total net position	<u>\$ 1,144,049</u>

*The notes to the basic financial statements are an integral part of this statement.*

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION**  
**PROPRIETARY FUND TYPE**  
**For the Fiscal Year Ended June 30, 2013**

**Exhibit 8**

	<u>Enterprise Fund</u> <u>Major Fund</u> <u>School Food</u> <u>Service</u>
Operating revenues:	
Food sales	\$ <u>584,341</u>
Operating expenses:	
Food cost:	
Purchase of food	1,207,803
Donated commodities	236,120
Salaries and benefits	1,881,882
Indirect costs	251,156
Materials and supplies	134,423
Repairs and maintenance	32,132
Depreciation	39,431
Non-capitalized equipment	340
Contracted services	9,279
Other	<u>31,437</u>
Total operating expenses	<u>3,824,003</u>
Operating loss	<u>(3,239,662)</u>
Nonoperating revenues:	
Federal reimbursements	3,019,938
Federal commodities	236,120
State reimbursements	5,991
Interest earned	<u>1,972</u>
Total nonoperating revenues	<u>3,264,021</u>
Income before transfers	24,359
Transfers from other funds	<u>45,000</u>
Change in net position	69,359
Net position, beginning of year	<u>1,074,690</u>
Net position, end of year	<u>\$ 1,144,049</u>

*The notes to the basic financial statements are an integral part of this statement.*

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUND TYPE**  
**For the Fiscal Year Ended June 30, 2013**

**Exhibit 9**

	<u>Enterprise Fund</u>
	<u>Major Fund</u>
	<u>School Food</u>
	<u>Service</u>
Cash flows from operating activities:	
Cash received from customers	\$ 586,939
Cash paid for goods and services	(1,637,973)
Cash paid to employees for services	(1,833,447)
Net cash used by operating activities	<u>(2,884,481)</u>
Cash flows from noncapital financing activities:	
Due to other funds	(100,704)
Federal and State reimbursements	3,054,300
Net cash provided by noncapital financing activities	<u>2,953,596</u>
Cash flows from capital and related financing activities:	
Purchase of capital assets	<u>(4,723)</u>
Cash flows from investing activities:	
Interest earned on investments	<u>1,972</u>
Net increase in cash and cash equivalents	66,364
Cash and cash equivalents, beginning of year	<u>931,407</u>
Cash and cash equivalents, end of year	<u>\$ 997,771</u>
Reconciliation of operating loss to net cash used by operating activities:	
Operating loss	<u>\$ (3,239,662)</u>
Adjustments to reconcile operating loss to net cash used by operating activities:	
Depreciation	39,431
Donated commodities	236,120
Salaries paid by other funds	45,000
Changes in assets and liabilities:	
Increase in accounts receivable	(129)
Decrease in inventories	31,337
Decrease in accounts payable and accrued liabilities	(2,740)
Decrease in accrued salaries and wages payable	(3,765)
Increase in unavailable revenue	2,727
Increase in compensated absences payable	<u>7,200</u>
Total adjustments	<u>355,181</u>
Net cash used by operating activities	<u>\$ (2,884,481)</u>

**NONCASH OPERATING AND NONCAPITAL FINANCING ACTIVITIES:**

The School Food Service Fund received donated commodities with a value of \$236,120 during the fiscal year. The receipt of these commodities is reflected as a nonoperating revenue on Exhibit 8. The consumption of these commodities is recorded as an operating expense.

The State Public School Fund paid salaries and benefits of \$45,000 to administrative personnel of the School Food Service Fund during the fiscal year. The payments are reflected as an operating transfer in and an operating expense on Exhibit 8.

*The notes to the basic financial statements are an integral part of this statement.*

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**STATEMENT OF FIDUCIARY NET POSITION**  
**FIDUCIARY FUND**  
**June 30, 2013**

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**Exhibit 10**

	<u>Private Purpose Trust Fund</u>
<b>Assets</b>	
Cash and cash equivalents	\$ <u>204,292</u>
<b>Liabilities</b>	
Accounts payable and accrued liabilities	\$ <u>-</u>
<b>Net position</b>	
Assets held in trust for private purpose	\$ <u><u>204,292</u></u>

*The notes to the basic financial statements are an integral part of this statement.*

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**STATEMENT OF CHANGES IN FIDUCIARY NET POSITION**  
**FIDUCIARY FUND**  
**For the Fiscal Year Ended June 30, 2013**

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**Exhibit 11**

	<u>Private Purpose Trust Fund</u>
Additions:	
Contributions and other revenue	\$ 3,567
Deductions:	
Instructional costs	<u>12,500</u>
Change in net position	(8,933)
Beginning net position	<u>213,225</u>
Ending net position	<u>\$ 204,292</u>

*The notes to the basic financial statements are an integral part of this statement.*

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Fiscal Year Ended June 30, 2013**

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**NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies of Scotland County Board of Education conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies:

A. Reporting Entity

The Scotland County Board of Education (Board) is a Local Education Agency empowered by State law [Chapter 115C of the North Carolina General Statutes] with the responsibility to oversee and control all activities related to public school education in Scotland County, North Carolina. The Board receives State, local, and federal government funding and must adhere to the legal requirements of each funding entity. The Board has no component units.

B. Basis of Presentation

*Government-wide Statements:* The statement of net position and the statement of activities display information about the Board. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the effect of internal activities upon revenues and expenses. These statements distinguish between the *governmental* and *business-type activities* of the Board. Governmental activities generally are financed through intergovernmental revenues and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Board and for each function of the Board's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the statement of activities. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues.

*Fund Financial Statements:* The fund financial statements provide information about the Board's funds, including its fiduciary fund. Separate statements for each fund category – *governmental, proprietary and fiduciary* – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds. The fiduciary fund is presented separately.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from nonexchange transactions or ancillary activities. All expenses are considered to be operating expenses.

The Board reports the following major governmental funds:

*General Fund.* The General Fund is the general operating fund of the Board. The General Fund accounts for all financial resources except those that are required to be accounted for in another fund. This fund is the "Local Current Expense Fund," which is mandated by State law [G.S. 115C-426].

*State Public School Fund.* The State Public School Fund includes appropriations from the Department of Public Instruction for the current operating expenditures of the public school system.

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Fiscal Year Ended June 30, 2013**

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*Federal Grants Fund.* The Federal Grants Fund includes appropriations from the U.S. Government for the current operating expenditures of the public school system.

*Capital Outlay Fund.* The Capital Outlay Fund accounts for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by proprietary funds and trust funds). It is mandated by State law [G.S.115C-426]. Capital projects are funded by Scotland County appropriations, restricted sales tax moneys, proceeds of county debt issued for public school construction, lottery proceeds as well as certain State assistance.

The Board reports the following nonmajor governmental fund:

*Individual Schools Fund.* The Individual Schools Fund includes revenues and expenditures of the activity funds of the individual schools. The primary revenue sources include funds held on the behalf of various clubs and organizations, receipts from athletic events, and proceeds from various fund raising activities. The primary expenditures are for athletic teams, club programs, activity buses, and instructional needs.

The Board reports the following major enterprise fund:

*School Food Service Fund.* The School Food Service Fund is used to account for the food service program within the school system.

The Board reports the following fiduciary fund:

*Private Purpose Trust Fund.* The Private Purpose Trust Fund is used to account for scholarship money under the control of the Board for the benefit of students in the County.

**C. Measurement Focus and Basis of Accounting**

*Government-wide, Proprietary and Fiduciary Fund Financial Statements.* The government-wide, proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the Board gives (or receives) value without directly receiving (or giving) equal value in exchange, include grants and donations. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

*Governmental Fund Financial Statements.* Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The Board considers all revenues reported in the governmental funds to be available if the revenues are collected within sixty days after year-end. These could include federal, State, and county grants, and some charges for services. Expenditures are recorded when the related fund liability is incurred, except for claims and judgments and compensated absences which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Acquisitions under capital leases are reported as other financing sources.

Under the terms of grant agreements, the Board funds certain programs by a combination of specific cost-reimbursement grants and general revenues. Thus, when program expenses are incurred, there is both restricted and unrestricted net position available to finance the program. It is the Board's policy to first apply cost-reimbursement grant resources to such programs and then general revenues.

**D. Budgetary Data**

The Board's budgets are adopted as required by the North Carolina General Statutes. Annual budgets are adopted for all funds, except for the administrative fiduciary fund and the individual schools special

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Fiscal Year Ended June 30, 2013**

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revenue funds, as required by the North Carolina General Statutes. No budget is required by State law for individual school funds. All appropriations lapse at the fiscal year-end. All budgets are prepared using the modified accrual basis of accounting. Expenditures may not legally exceed appropriations at the purpose level for all annually budgeted funds. The Board has authorized the Superintendent to transfer amounts within a purpose code within a fund with proper justification. The Superintendent may not transfer any amounts between funds or from any contingency appropriation within a fund. Amendments are required for any revisions that alter total expenditures of any fund or that change purpose appropriations. All amendments must be approved by the governing board. During the year, several amendments to the original budget were necessary. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers that time until the annual ordinance can be adopted.

E. Assets, Liabilities, and Fund Equity

1. Deposits and Investments

All deposits of the Board are made in board-designated official depositories and are secured as required by State law [G.S. 115C-444]. The Board may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the Board may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit. The Board also has money credited in its name with the State Treasurer and may issue State warrants against these funds.

State law [G.S. 115C-443] authorizes the Board to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high quality issues of commercial paper and bankers' acceptances; the North Carolina Capital Management Trust (NCCMT), an SEC-registered (2a-7) money market mutual fund; and the North Carolina State Treasurer's Short Term Investment Fund (STIF). The STIF is managed by the staff of the Department of State Treasurer and operated in accordance with State laws and regulations. It is not registered with the SEC. The STIF consists of an internal portion and an external portion in which the Board participates. Investments are restricted to those enumerated in G.S. 147-69.1.

The Board's investments are reported at fair value as determined by quoted market prices. The NCCMT Cash Portfolio's securities are valued at fair value, which is the NCCMT's share price. The STIF securities are reported at cost and maintain a constant \$1 per share value. Under the authority of G.S. 147-69.3, no unrealized gains or losses of the STIF are distributed to external participants of the fund.

2. Cash and Cash Equivalents

The Board pools money from several funds to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents.

3. Inventories

The inventories of the Board are valued at cost and the Board uses the first-in, first-out (FIFO) flow assumption in determining cost. Proprietary Fund inventories consist of food and supplies and are recorded as expenses when consumed.

**SCOTLAND COUNTY BOARD OF EDUCATION  
NOTES TO THE FINANCIAL STATEMENTS  
For the Fiscal Year Ended June 30, 2013**

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4. Capital Assets

The Board's capital assets are recorded at original cost. Donated assets are listed at their estimated fair value at the date of donation or forfeiture. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets. Certain items acquired before July 1, 1990 are recorded at an estimated original historical cost. The total of these estimates is not considered large enough that any errors would be material when capital assets are considered as a whole.

For capital assets utilized in governmental activities, it is the policy of the Board to capitalize those assets costing more than \$5,000 with an estimated useful life of two or more years, while for capital assets utilized in business-type activities, the Board's policy is to capitalize those assets costing more than \$500 with an estimated useful life of two or more years. The cost of normal repairs that do not add to the value of the asset or materially extend asset lives is not capitalized.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

	<u>Years</u>
Buildings and improvements	15 - 50
Equipment and furniture	3 - 10
Vehicles	6

Depreciation for assets that serve multiple purposes cannot be allocated ratably and is therefore reported as "unallocated depreciation" on the Statement of Activities.

5. Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities.

6. Compensated Absences

The Board follows the State's policy for vacation and sick leave. Employees may accumulate up to thirty (30) days earned vacation leave with such leave being fully vested when earned. For the Board, the current portion of the accumulated vacation pay is not considered to be material. The Board's liability for accumulated earned vacation and the salary-related payments as of June 30, 2013 is recorded in the government-wide and proprietary fund financial statements on a FIFO basis. An estimate has been made based on prior years' records of the current portion of compensated absences.

The sick leave policy of the Board provides for an unlimited accumulation of earned sick leave. Sick leave does not vest, but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Since the Board has no obligation for accumulated sick leave until it is actually taken, no accrual for sick leave has been made.

7. Net Position/Fund Balances

Net Position

Net position in the government-wide and proprietary fund financial statements is classified as net investment in capital assets; restricted; and unrestricted. Restricted net position represents constraints on resources that are either externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments, or imposed by law through State statute.

**SCOTLAND COUNTY BOARD OF EDUCATION  
 NOTES TO THE FINANCIAL STATEMENTS  
 For the Fiscal Year Ended June 30, 2013**

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Fund Balances

In the governmental fund financial statements, fund balance is composed of three classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent.

The governmental fund types classify fund balances as follows:

*Restricted fund balance* – This classification includes amounts that are restricted to specific purposes externally imposed by creditors or imposed by law.

Restricted for Stabilization by State statute - portion of fund balance that is restricted by State Statute [G.S. 115C-425(a)].

Restricted for school capital outlay - portion of fund balance that can only be used for school capital outlay. [G.S. 159-18 through 22]

Restricted for instructional services – grant and other revenues restricted for expenditure for various instructional services, as allowable by the funding source.

Restricted for individual schools – revenue sources restricted for expenditures for the various clubs and organizations, athletic events, and various fund raising activities for which they were collected.

*Assigned fund balance* – portion of fund balance that the Board of Education intends to use for specific purposes.

Subsequent year’s expenditures – portion of fund balance that is appropriated in the next year’s budget that is not already classified in restricted. The Board of Education approves the appropriation.

*Unassigned fund balance* – the portion of fund balance that has not been restricted, committed, or assigned to specific purposes or other funds.

The Board of Education has a management policy for revenue spending that provides guidance for programs with multiple revenue sources. The Finance Officer will use resources in the following hierarchy: bond proceeds, federal funds, State funds, local non-board of education funds, board of education funds. For purposes of fund balance classification, expenditures are to be spent from restricted fund balance first, followed in-order by committed fund balance, assigned fund balance and lastly unassigned fund balance. The Finance Officer has the authority to deviate from this policy if it is in the best interest of the Board of Education.

**8. Reconciliation of Government-wide and Fund Financial Statements**

**a. Explanation of certain differences between the governmental fund balance sheet and the government-wide statement of net position**

The governmental fund balance sheet includes a reconciliation between *fund balance - total governmental funds* and *net position – governmental activities* as reported in the government-wide statement of net position. The net adjustment of \$32,860,470 consists of several elements as follows:

<u>Description</u>	<u>Amount</u>
Capital assets used in governmental activities are not financial resources and are therefore not reported in the funds (total capital assets on government-wide statement in governmental activities column)	\$ 67,841,529
Less accumulated depreciation	<u>(31,031,103)</u>
Net capital assets	36,810,426

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Fiscal Year Ended June 30, 2013**

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Liabilities that, because they are not due and payable in the current period, do not require current resources to pay and are therefore not recorded in the fund statements:

Installment purchases	(371,971)
Compensated absences	<u>(3,577,985)</u>
Total adjustment	<u>\$ 32,860,470</u>

b. Explanation of certain differences between the governmental fund statement of revenues, expenditures, and changes in fund balance and the government-wide statement of activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between *net changes in fund balances - total governmental funds* and *changes in net position of governmental activities* as reported in the government-wide statement of activities. There are several elements of that total adjustment of \$(1,792,423) as follows:

<u>Description</u>	<u>Amount</u>
Capital outlay expenditures recorded in the fund statements but capitalized as assets in the statement of activities	\$ 743,941
Depreciation expense, the allocation of those assets over their useful lives, that is recorded on the statement of activities but not in the fund statements	(1,841,055)
New debt issued during the year is recorded as a source of funds on the fund statements; it has no effect on the statement of activities – it only affects the government-wide statement of net position	(743,941)
Principal payments on debt owed are recorded as a use of funds on the fund statements but again affect only the statement of net position in the government-wide statements	570,948
Expenses reported in the statement of activities that do not require the use of current resources to pay are not recorded as expenditures in the fund statements:	
Compensated absences are accrued in the government-wide statements but not in the fund statements because they do not use current resources	<u>(522,316)</u>
Total adjustment	<u>\$ (1,792,423)</u>

**NOTE 2 - STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY**

Excess of Expenditures Over Appropriations

During the fiscal year ended June 30, 2013, the Board reported expenditures within the School Food Service Fund that violated State law [G.S. 115C-441] because they exceeded the amount appropriated in the budget ordinance for operating expenditures by \$267,458. Management will monitor budgets monthly and make necessary amendments to avoid expenditures in excess of appropriations.

**SCOTLAND COUNTY BOARD OF EDUCATION  
 NOTES TO THE FINANCIAL STATEMENTS  
 For the Fiscal Year Ended June 30, 2013**

**NOTE 3 - DETAIL NOTES ON ALL FUNDS**

A. Assets

1. Deposits

All of the Board's deposits are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage level are collateralized with securities held by the Board's agents in the unit's name. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the Board, these deposits are considered to be held by the agent in the entity's name. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the Board or with the escrow agent. Because of the inability to measure the exact amount of collateral pledged for the Board under the Pooling Method, the potential exists for under-collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. The Board has no policy regarding custodial credit risk for deposits.

At June 30, 2013, the Board had deposits with banks and savings and loans with a carrying amount of \$2,580,900 and with the State Treasurer of \$-0-. The bank balances with the financial institutions and the State Treasurer were \$2,955,509 and \$-0-, respectively. Of these balances, \$680,357 was covered by federal depository insurance and \$2,275,152 was covered by collateral held by authorized escrow agents in the name of the State Treasurer.

2. Investments

At June 30 2013, the Board had \$2,264,327 invested with the State Treasurer in the Short Term Investment Fund (STIF). The STIF is unrated and had a weighted average maturity of 1.6 years at June 30, 2013. The Board has no policy for managing interest rate, credit, concentration or foreign currency risks.

3. Accounts Receivable

Receivables at the government-wide level at June 30, 2013 are as follows:

	Due from (to) other funds (Internal Balances)	Due from other governments	Other	Total
Governmental activities:				
General Fund	\$ 57,900	\$ 194,881	\$ 134,831	\$ 387,612
Other governmental activities	-	1,722,374	-	1,722,374
Total governmental activities	<u>\$ 57,900</u>	<u>\$ 1,917,255</u>	<u>\$ 134,831</u>	<u>\$ 2,109,986</u>
Business-type activities:				
School Food Service Fund	<u>\$ (57,900)</u>	<u>\$ 72,473</u>	<u>\$ 129</u>	<u>\$ 14,702</u>

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Fiscal Year Ended June 30, 2013**

Due from other governments consists of the following:

Governmental activities:		
General Fund	\$ 194,881	Federal and State grant funds amounts due from County
State Public School Fund	1,540,636	Operating funds from DPI
Federal Grants Fund	<u>181,738</u>	Federal grants funds
Total	<u>\$ 1,917,255</u>	
Business-type activities:		
School Food Service Fund	<u>\$ 72,473</u>	Federal funds

4. Capital Assets

Capital asset activity for the year ended June 30, 2013 was as follows:

	Beginning Balances	Increases	Decreases	Ending Balances
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 467,029	\$ -	\$ -	\$ 467,029
Construction in progress	-	-	-	-
Total capital assets not being depreciated	<u>467,029</u>	<u>-</u>	<u>-</u>	<u>467,029</u>
Capital assets being depreciated:				
Buildings and improvements	56,522,001	-	-	56,522,001
Equipment and furniture	2,227,541	-	-	2,227,541
Vehicles	7,881,017	743,941	-	8,624,958
Total capital assets being depreciated	<u>66,630,559</u>	<u>743,941</u>	<u>-</u>	<u>67,374,500</u>
Less accumulated depreciation for:				
Buildings and improvements	20,791,989	1,178,844	-	21,970,833
Equipment and furniture	1,849,429	95,222	-	1,944,651
Vehicles	6,548,630	566,989	-	7,115,619
Total accumulated depreciation	<u>29,190,048</u>	<u>1,841,055</u>	<u>-</u>	<u>31,031,103</u>
Total capital assets being depreciated, net	<u>37,440,511</u>			<u>36,343,397</u>
Governmental activity capital assets, net	<u>\$ 37,907,540</u>			<u>\$ 36,810,426</u>
	Beginning Balances	Increases	Decreases	Ending Balances
Business-type activities:				
School Food Service Fund:				
Capital assets being depreciated:				
Equipment, furniture and vehicles	\$ 1,110,739	\$ 4,723	\$ 244	\$ 1,115,218
Less accumulated depreciation for:				
Equipment, furniture and vehicles	<u>829,366</u>	<u>39,431</u>	<u>244</u>	<u>868,553</u>
School Food Service capital assets, net	<u>\$ 281,373</u>			<u>\$ 246,665</u>

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Fiscal Year Ended June 30, 2013**

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Depreciation was charged to governmental functions as follows:

Instructional services	\$ 1,178,844
System-wide support services	566,989
Unallocated depreciation	<u>95,222</u>
Total	<u>\$ 1,841,055</u>

**B. Liabilities**

**1. Pension Plan and Other Postemployment Obligations**

**a. Teachers' and State Employees' Retirement System**

*Plan Description.* Scotland County Board of Education contributes to the statewide Teachers' and State Employees' Retirement System (TSERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. TSERS provides retirement benefits to plan members and beneficiaries. Article 1 of G.S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Teachers' and State Employees' Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for TSERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

*Funding Policy.* Plan members are required to contribute six percent of their annual covered salary and the Board is required to contribute at an actuarially determined rate. The current rate is 8.33% of annual covered payroll. The contribution requirements of plan members and Scotland County Board of Education are established and may be amended by the North Carolina General Assembly. The Board's contributions to TSERS for the years ended June 30, 2013, 2012 and 2011 were \$3,066,703, \$2,690,352, and \$1,985,544, respectively, equal to the required contributions for each year.

**b. Other Postemployment Benefits**

**Healthcare Benefits**

*Plan Description.* The postemployment healthcare benefits are provided through a cost-sharing multiple-employer defined benefit plan administered by the Executive Administrator and the Board of Trustees of the Comprehensive Major Medical Plan (the Plan). The Executive Administrator and the Board of Trustees of the Plan establishes premium rates except as may be established by the General Assembly in an appropriation act. The Plan's benefit and contribution provisions are established by Chapter 135-7, Article 1, and Chapter 135, Article 3 of the General Statutes and may be amended only by the North Carolina General Assembly. By General Statute, the Plan accumulates contributions from employers and any earnings on those contributions in the Retiree Health Benefit Fund. These assets shall be used to provide health benefits to retired and disabled employees and their applicable beneficiaries. These contributions are irrevocable. Also by law, these assets are not subject to the claims of creditors of the employers making contributions to the Plan.

The State of North Carolina issues a publicly available financial report that includes financial statements and required supplementary information for the State's Comprehensive Major Medical Plan (also, referred to as the State Health Plan). An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page <http://www.ncosc.net/> and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454.

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Fiscal Year Ended June 30, 2013**

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*Funding Policy.* The Comprehensive Major Medical Plan is administered by the Executive Administrator and Board of Trustees of the Plan, which establish premium rates except as may be established by the General Assembly in an appropriation act. The healthcare benefits for retired and disabled employees are the same as for active employees, except that the coverage becomes secondary when former employees become eligible for Medicare. For employees first hired on and after October 1, 2006, future coverage as retired employees is subject to the requirement that the future retiree have 20 or more years of retirement service credit in order to receive coverage on a noncontributory basis. Employees first hired on and after October 1, 2006 with 10 but less than 20 years of retirement service credit are eligible for coverage on a partially contributory basis. For such future retirees, the State will pay 50% of the State Health Plan's total noncontributory premium. For employees hired before October 1, 2006, healthcare benefits are provided to retirees (at no charge to the retirees) who have at least five years of contributing retirement membership prior to disability or retirement. In addition, persons who became surviving spouses of retirees prior to October 1, 1986, receive the same coverage as retirees at the State's expense.

Contributions are determined as a percentage of covered monthly payroll. Annually, the monthly contribution rates to the Plan, which are intended to finance benefits and administrative expenses on a pay-as-you-go basis, are determined by the General Assembly in the Appropriations Bill. For the fiscal years ended June 30, 2013, 2012, and 2011, the School Board paid all annual required contributions to the Plan for postemployment healthcare benefits of \$1,951,204, \$1,808,032 and \$1,973,461, respectively. These contributions represented 5.30%, 5.00% and 4.90% of covered payroll, respectively.

Long-term Disability Benefits

*Plan Description.* Short-term and long-term disability benefits are provided through the Disability Income Plan of North Carolina (DIPNC), a cost-sharing, multiple-employer defined benefit plan. The DIPNC is administered by the Board of Trustees of the Teachers' and State Employees' Retirement System. Long-term disability benefits are payable as another postemployment benefit from DIPNC after the conclusion of the short-term disability period or after salary continuation payments cease, whichever is later, for as long as an employee is disabled. Benefit and contribution provisions are established by Chapter 135, Article 6, of the General Statutes and may be amended only by the North Carolina General Assembly. The Plan accumulates contributions from employers and any earnings on those contributions in the Disability Income Plan Trust Fund. The plan does not provide for automatic post-retirement benefit increases.

The State of North Carolina issues a publicly available financial report that includes financial statements and required supplementary information for the DIPNC. An electronic version of this report is available by accessing the North Carolina Office of the State Controller's Internet home page <http://www.ncosc.net/> and clicking on "Financial Reports", or by calling the State Controller's Financial Reporting Section at (919) 981-5454.

*Funding Policy.* An employee is eligible to receive long-term disability benefits provided the following requirements are met: (1) the employee has five or more years of contributing membership service in the Teachers' and State Employees' Retirement System of North Carolina, earned within 96 months prior to the end of the short-term disability period or cessation of salary continuation payments, whichever is later; (2) the employee must make application to receive long-term benefits within 180 days after the conclusion of the short-term disability period or after salary continuation payments cease or after monthly payments for Workers' Compensation cease (excluding monthly payments for permanent partial benefits), whichever is later; (3) the employee must be certified by the Medical Board to be mentally or physically disabled for the further performance of his/her usual occupation; (4) the disability must have been continuous, likely to be permanent, and incurred at the time of active employment; (5) the employee must not be eligible to receive an unreduced retirement benefit from the Retirement System;

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Fiscal Year Ended June 30, 2013**

and (6) the employee must terminate employment as a permanent, full-time employee. An employee is eligible to receive an unreduced retirement benefit from the Retirement System after (1) reaching the age of 65 and completing five years of creditable service, or (2) reaching the age of 60 and completing 25 years of creditable service, or (3) completing 30 years of creditable service, at any age.

For members with five or more years of membership service as of July 31, 2007, the monthly long-term disability benefit is equal to 65% of one-twelfth of an employee's annual base rate of compensation last payable to the participant or beneficiary prior to the beginning of the short-term disability period, plus the like percentage of one twelfth of the annual longevity payment to which the participant or beneficiary would be eligible. The monthly benefits are subject to a maximum of \$3,900 per month reduced by any primary Social Security disability benefits and by monthly payments for Workers' Compensation to which the participant or beneficiary may be entitled. The monthly benefit shall be further reduced by the amount of any monthly payments from the Department of Veterans Affairs, any other federal agency or any payments made under the provisions of G.S.127A-108, to which the participant or beneficiary may be entitled on account of the same disability. Provided in any event, the benefits payable shall be no less than \$10 a month. When an employee qualifies for an unreduced service retirement allowance from the Retirement System, the benefits payable from DIPNC will cease, and the employee will commence retirement under the TSERS. For members who obtain five years of membership service on or after August 1, 2007, the monthly long-term disability benefit is reduced by the primary Social Security retirement benefit to which the member might be entitled should the member become age 62 during the first 36 months. After 36 months of long-term disability, there will be no further payments from the DIPNC unless the member is approved for and is in receipt of primary Social Security disability benefits. It is payable so long as the member remains disabled and is in receipt of a primary Social Security disability benefit until eligible for an unreduced service retirement benefit. When an employee qualifies for an unreduced service retirement allowance from the Retirement System, the benefits payable from DIPNC will cease, and the employee will commence retirement under the TSERS.

The Board's contributions are established in the Appropriations Bill by the General Assembly. Benefit and contribution provisions are established by Chapter 135, Article 6, of the General Statutes and may be amended only by the North Carolina General Assembly. The contributions cannot be separated between the amounts that relate to other postemployment benefits and employment benefits for active employees. Those individuals who are receiving extended short-term disability benefit payments cannot be separated from the number of members currently eligible to receive disability benefits as an other postemployment benefit. For the fiscal years ended June 30, 2013, 2012 and 2011, the Board paid all annual required contributions to the DIPNC for disability benefits of \$161,987, \$188,035 and \$209,429, respectively. These contributions represented 0.44%, 0.52% and 0.52% of covered payroll, respectively.

2. Accounts Payable

Accounts payable as of June 30, 2013 are as follows:

	<u>Vendors</u>	<u>Salaries and Benefits</u>	<u>Due to Other Governments</u>	<u>Total</u>
Governmental activities:				
General Fund	\$ 406,801	\$ 230,330	\$ 81,087	\$ 718,218
Other governmental activities	<u>9,000</u>	<u>1,722,374</u>	<u>300,000</u>	<u>2,031,374</u>
Total governmental activities	<u>\$ 415,801</u>	<u>\$ 1,952,704</u>	<u>\$ 381,087</u>	<u>\$ 2,749,592</u>
Business-type activities:				
School Food Service Fund	<u>\$ 1,572</u>	<u>\$ 69,306</u>	<u>\$ 69,306</u>	<u>\$ 140,184</u>

**SCOTLAND COUNTY BOARD OF EDUCATION  
NOTES TO THE FINANCIAL STATEMENTS  
For the Fiscal Year Ended June 30, 2013**

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3. Unavailable Revenues

The balance in unavailable revenues at year-end is composed of the following elements:

Business-type activities:

Prepayments of meals (School Food Service Fund) \$ 10,650

4. Risk Management

The Board is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Board participates in the North Carolina School Boards Trust (the Trust), a member funded risk management program administered by the North Carolina School Boards Association. Through the Trust, the Board maintains general liability and errors and omissions coverage of \$1 million per claim. The Trust has an annual aggregate limit for both general liability and errors and omissions of \$3,150,000 each. The Trust is reinsured through commercial companies for losses in excess of \$150,000 per claim for errors and omissions and general liability coverage. Statutory workers' compensation coverage is purchased through a private insurer for employees to the extent they are paid from Federal and local funds. Workers' compensation coverage is provided by the State of North Carolina through a self-insured fund, to the extent employees are paid from State funds. The Board also participates in the Public School Insurance Fund (the Fund), a voluntary, self-insured risk control and risk financing fund administered by the North Carolina Department of Public Instruction. The Fund insures the tangible property assets of the Board. Coverage is provided on an "all risk" perils contract. Buildings and contents are insured on a replacement cost basis. The Fund purchases excess reinsurance to protect the assets of the Fund in the event of a catastrophic event. The Fund maintains a self-insured retention of \$10 million. Excess reinsurance is purchased through commercial insurers. A limit of \$5 million per occurrence is provided on flood, earthquake, business interruption and extra expense. \$10 million per occurrence is provided on increased cost of construction.

The Board also participates in the Teachers' and State Employees' Comprehensive Major Medical Plan, a self-funded risk financing pool of the State administered by Blue Cross and Blue Shield of North Carolina. Through the Plan, permanent full-time employees of the Board are eligible to receive health care benefits up to a \$5 million lifetime limit. The Board pays the full cost of coverage for employees enrolled in the Comprehensive Major Medical Plan.

In accordance with G.S. 115C-442, the Board's employees who have custody of the Board's monies at any given time are performance bonded through a commercial surety bond. The finance officer is bonded for \$100,000. The remaining employees that have access to funds are bonded under a blanket bond for \$100,000.

The Board carries commercial coverage for all other risks of loss. There have been no significant reductions in insurance coverage in the prior year, and claims have not exceeded coverage in any of the past three fiscal years.

5. Long-Term Obligations

a. Installment Purchases

The Board is authorized to finance the purchase of school buses under G.S. 115C-528(a). Session law 2003-284, section 7.25 authorized the State Board of Education to allot monies for the payments on financing contracts entered into pursuant to G.S. 115C-528. The State has accepted the bid to purchase Thomas Built Buses through special third party financing arrangements. During the 2011-2012 fiscal

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Fiscal Year Ended June 30, 2013**

year, the Board entered into such a financing contract for the purchase of school buses. The financing contract requires four equal principal-only payments of \$185,985 with the first payment due within 10 days of receipt of the buses and the following 3 payments due on the next 3 immediately following November 15<sup>th</sup> dates.

The future minimum payments of the installment purchases as of June 30, 2013 are as follows:

Year Ending June 30:	<u>Governmental Activities</u> <u>Principal</u>
2014	\$ 185,985
2015	<u>185,986</u>
	<u>\$ 371,971</u>

b. Long-Term Obligation Activity

The following is a summary of changes in the Board's long-term obligations for the fiscal year ended June 30, 2013:

	<u>July 1, 2012</u>	<u>Increases</u>	<u>Decreases</u>	<u>June 30, 2013</u>	<u>Current Portion</u>
Governmental activities:					
Installment purchases	\$ 198,978	\$ 743,941	\$ 570,948	\$ 371,971	\$ 185,985
Compensated absences	<u>3,055,669</u>	<u>2,286,159</u>	<u>1,763,843</u>	<u>3,577,985</u>	<u>1,503,068</u>
Total governmental activities	<u>\$ 3,254,647</u>	<u>\$ 3,030,100</u>	<u>\$ 2,334,791</u>	<u>\$ 3,949,956</u>	<u>\$ 1,689,053</u>
Business-type activities:					
Compensated absences	<u>\$ 78,834</u>	<u>\$ 74,563</u>	<u>\$ 67,363</u>	<u>\$ 86,034</u>	<u>\$ 49,912</u>

Compensated absences related to governmental activities are typically liquidated by the General and other governmental funds.

C. Interfund Balances and Activity

1. Transfers to/from other Funds

From the State Public School Fund to the School Food Service Fund  
for administrative costs \$ 45,000

2. Interfund Balances

The composition of interfund balances as of June 30, 2013 is as follows:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	School Food Service Fund	<u>\$ 57,900</u>

The amount due to the General Fund from the School Food Service Fund is for workers compensation insurance expense owed for the 2012 – 2013 fiscal year. This amount is expected to be paid prior to June 30, 2014.

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the Fiscal Year Ended June 30, 2013**

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D. Fund Balance

The following schedule provides management and citizens with information on the portion of General fund balance that is available for appropriation.

Total fund balance - General Fund	\$ 2,342,489
Less:	
Stabilization by State statute	(387,612)
Restricted for instructional services	(11,787)
Appropriated fund balance in 2013-2014 budget	<u>(600,000)</u>
Remaining fund balance	<u>\$ 1,343,090</u>

**NOTE 4 - SUMMARY DISCLOSURE OF SIGNIFICANT CONTINGENCIES**

Federal and State Assisted Programs

The Board has received proceeds from several federal and State grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant moneys to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant moneys.

**NOTE 5 – CHANGE IN ACCOUNTING PRINCIPLES**

The Board implemented Governmental Accounting Standards Board (GASB) Statement 63, *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position*, and Statement 65, *Items Previously reported as Assets and Liabilities*, in the fiscal year ending June 30, 2013. In accordance with GASB Statement 63, the Statement of Net Assets has been replaced with the Statement of Net Position. Items on the Statement of Net Position are now classified into Assets, Liabilities, or Net Position.

**NOTE 6 – PRIOR PERIOD ADJUSTMENT**

During the year ended June 30, 2013, the Board reported a prior period adjustment in the Capital Outlay Fund to reduce accounts payable at June 30, 2012 by \$129,436 for a contract retainage liability that the Board did not have to pay. The contractor filed for bankruptcy and did not complete all of the work required to receive the retainage. As a result, both fund balance in the Capital Outlay Fund and governmental activities' net position as of June 30, 2012 increased by \$129,436. These changes have been reflected in Exhibits 2 and 4.

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL**  
**GENERAL FUND**  
**For the Fiscal Year Ended June 30, 2013**

	Final Budget	Actual	Variance Positive (Negative)
Revenues:			
State of North Carolina:			
NC Pre- Kindergarten Program	\$ 1,179,700	\$ 1,356,829	\$ 177,129
Scotland County:			
County appropriation	10,075,654	10,075,654	-
U.S. Government:			
Gear Up NC Grant	259,896	165,092	(94,804)
Indian Education	179,872	180,496	624
Workforce Investment Act	176,030	175,123	(907)
ROTC	55,000	67,214	12,214
Total U.S. Government	670,798	587,925	(82,873)
Other:			
Fines and forfeitures	-	96,892	96,892
Interest earned on investment	37,500	13,791	(23,709)
Indirect costs allocated	250,000	447,512	197,512
Private grants and programs	-	94,502	94,502
Rental of school property	8,000	10,419	2,419
Medicaid reimbursement program	587,971	421,742	(166,229)
Other refunds and reimbursements	20,000	-	(20,000)
Miscellaneous	39,827	117,063	77,236
Total other	943,298	1,201,921	258,623
Total revenues	12,869,450	13,222,329	352,879
Expenditures:			
Current:			
Instructional services:			
Regular instructional	-	4,714,339	-
Special populations	-	588,027	-
Alternative programs	-	1,700,183	-
School leadership	-	783,762	-
Co-curricular	-	285,750	-
School-based support	-	660,935	-
Total instructional services	9,050,899	8,732,996	317,903

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL (Continued)**  
**GENERAL FUND**  
**For the Fiscal Year Ended June 30, 2013**

	Final Budget	Actual	Variance Positive (Negative)
Expenditures: (Continued)			
Current:			
System-wide support services:			
Support and development	-	703,932	-
Special population support and development	-	102,707	-
Alternative programs and services support and development	-	167,833	-
Technology support	-	117,557	-
Operational support	-	3,888,788	-
Financial and human resource services	-	383,238	-
Accountability	-	43,814	-
Policy, leadership and public relations	-	716,072	-
Total system-wide support services	<u>6,327,635</u>	<u>6,123,941</u>	<u>203,694</u>
Ancillary services:			
Community	-	536	-
Nutrition	-	25,177	-
Total ancillary services	<u>55,000</u>	<u>25,713</u>	<u>29,287</u>
Non-programmed charges			
Payments to other governments	9,144	10,690	(1,546)
Unbudgeted funds	<u>78,271</u>	<u>-</u>	<u>78,271</u>
Total non-programmed charges	<u>87,415</u>	<u>10,690</u>	<u>76,725</u>
Total expenditures	<u>15,520,949</u>	<u>14,893,340</u>	<u>627,609</u>
Revenues over (under) expenditures	(2,651,499)	(1,671,011)	980,488
Fund balance appropriated	<u>2,651,499</u>	<u>-</u>	<u>(2,651,499)</u>
Net change in fund balance	<u>\$ -</u>	<u>(1,671,011)</u>	<u>\$ (1,671,011)</u>
Fund balance:			
Beginning of year		<u>4,013,500</u>	
End of year		<u>\$ 2,342,489</u>	

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES**  
**INDIVIDUAL SCHOOLS FUND**  
**For the Fiscal Year Ended June 30, 2013**

	<u>Revenues</u>	<u>Expenditures</u>	<u>Net change in fund balance</u>	<u>Fund balances June 30, 2012</u>	<u>Fund balances June 30, 2013</u>
Scotland High	\$ 637,002	\$ 619,144	\$ 17,858	\$ 150,654	\$ 168,512
Carver Middle	73,744	84,829	(11,085)	36,195	25,110
Spring Hill Middle	126,828	122,675	4,153	16,117	20,270
Sycamore Lane Middle	109,784	104,237	5,547	12,850	18,397
I. Ellis Johnson Elementary	19,507	19,861	(354)	29,500	29,146
Covington Street Primary	65,450	61,691	3,759	7,126	10,885
Laurel Hill Elementary	46,600	53,827	(7,227)	45,294	38,067
North Laurinburg Elementary	29,292	28,220	1,072	1,724	2,796
Pate-Gardner Elementary	19,576	13,503	6,073	7,568	13,641
South Scotland Elementary	41,425	32,200	9,225	31,733	40,958
Wagram Elementary	36,452	32,565	3,887	4,340	8,227
Washington Park Elementary	19,170	17,782	1,388	15,243	16,631
Shaw Academy	2,492	1,458	1,034	1,052	2,086
Scotland Early College	<u>17,346</u>	<u>11,006</u>	<u>6,340</u>	<u>3,408</u>	<u>9,748</u>
Totals	<u>\$ 1,244,668</u>	<u>\$ 1,202,998</u>	<u>\$ 41,670</u>	<u>\$ 362,804</u>	<u>\$ 404,474</u>

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE -**  
**BUDGET AND ACTUAL**  
**CAPITAL OUTLAY FUND**  
**For the Fiscal Year Ended June 30, 2013**

	Final Budget	Actual	Variance Positive (Negative)
Revenues:			
State of North Carolina:			
State appropriations - buses	\$ 570,948	\$ 570,948	\$ -
Public School Capital Fund - Lottery	550,000	176,225	(373,775)
Total State of North Carolina	<u>1,120,948</u>	<u>747,173</u>	<u>(373,775)</u>
Scotland County:			
County appropriations	<u>260,000</u>	<u>260,000</u>	<u>-</u>
Other:			
Fines and forfeitures	275,000	190,400	(84,600)
Miscellaneous	-	33,346	33,346
Total other	<u>275,000</u>	<u>223,746</u>	<u>(51,254)</u>
Total revenues	<u>1,655,948</u>	<u>1,230,919</u>	<u>(425,029)</u>
Expenditures:			
Debt service:			
Principal retirement	<u>570,948</u>	<u>570,948</u>	<u>-</u>
Capital Outlay:			
Real property and buildings:			
Sycamore Lane roof replacement - Lottery	-	176,225	-
Other real property and buildings	-	574,213	-
Total real property and buildings	<u>1,143,492</u>	<u>750,438</u>	<u>393,054</u>
Furnishings and equipment	93,008	70,712	22,296
Buses and motor vehicles	<u>743,941</u>	<u>743,941</u>	<u>-</u>
Total capital outlay	<u>1,980,441</u>	<u>1,565,091</u>	<u>415,350</u>
Total expenditures	<u>2,551,389</u>	<u>2,136,039</u>	<u>415,350</u>
Revenues under expenditures	(895,441)	(905,120)	(9,679)
Other financing sources:			
Installment purchase obligations issued	743,941	743,941	-
Fund balance appropriated	<u>151,500</u>	<u>-</u>	<u>(151,500)</u>
Net change in fund balance	<u>\$ -</u>	<u>(161,179)</u>	<u>\$ (161,179)</u>
Fund balance:			
Beginning of year, as restated		<u>417,774</u>	
End of year		<u>\$ 256,595</u>	

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP)**  
**SCHOOL FOOD SERVICE FUND**  
**For the Fiscal Year Ended June 30, 2013**

	Final Budget	Actual	Variance Positive (Negative)
Operating revenues - food sales	\$ 566,500	\$ 584,341	\$ 17,841
Operating expenditures:			
Business support services:			
Purchase of food	-	1,176,466	-
Donated commodities	-	236,120	-
Salaries and benefits	-	1,874,682	-
Indirect costs	-	251,156	-
Materials and supplies	-	134,423	-
Repairs and maintenance	-	32,132	-
Non-capitalized equipment	-	340	-
Contracted services	-	9,279	-
Other	-	31,437	-
Capital outlay	-	4,723	-
Total operating expenditures	<u>3,483,300</u>	<u>3,750,758</u>	<u>(267,458)</u>
Operating loss	<u>(2,916,800)</u>	<u>(3,166,417)</u>	<u>(249,617)</u>
Nonoperating revenues:			
Federal reimbursements	2,549,000	3,019,938	470,938
Federal commodities	365,000	236,120	(128,880)
State reimbursements	-	5,991	5,991
Interest earned	<u>2,800</u>	<u>1,972</u>	<u>(828)</u>
Total nonoperating revenues	<u>2,916,800</u>	<u>3,264,021</u>	<u>347,221</u>
Excess of revenues over expenditures before other financing sources	-	97,604	97,604
Other financing sources:			
Transfers from other funds	-	<u>45,000</u>	<u>45,000</u>
Net change in fund balance	<u>\$ -</u>	142,604	<u>\$ 142,604</u>
Reconciliation of modified accrual to full accrual basis:			
Reconciling items:			
Depreciation		(39,431)	
Equipment purchases		4,723	
Increase in compensated absences payable		(7,200)	
Decrease in inventories		<u>(31,337)</u>	
Change in net position (full accrual)		<u>\$ 69,359</u>	

## **STATISTICAL SECTION** **(Unaudited)**

The Statistical Section of the District's Comprehensive Annual Financial Report (CAFR) presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information say about the District's overall financial outlook.

### **Sections**

#### **Financial Trends**

These schedules contain trend information to help the reader understand how the District's financial performance and operations have changed over time.

#### **Revenue Capacity**

Since the District's local revenues are primarily provided by Scotland County, these schedules on the county's revenue sources are relevant to an understanding of Scotland County's most significant local revenue source, the property tax.

#### **Debt Capacity**

Since the District has no tax-levying or debt-issuing authority, the County of Scotland provides significant funding to the school system. Selected fiscal data from the County of Scotland has been included to help the reader better understand the school system and its financial operations.

#### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place. County information is included.

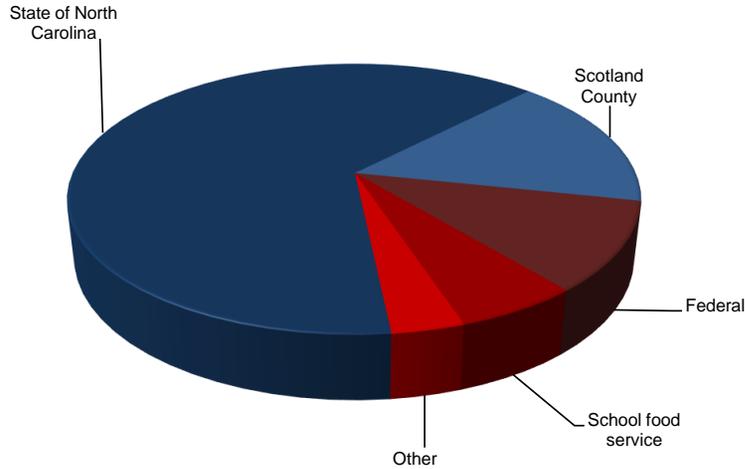
#### **Operating Information**

These schedules contain service data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.



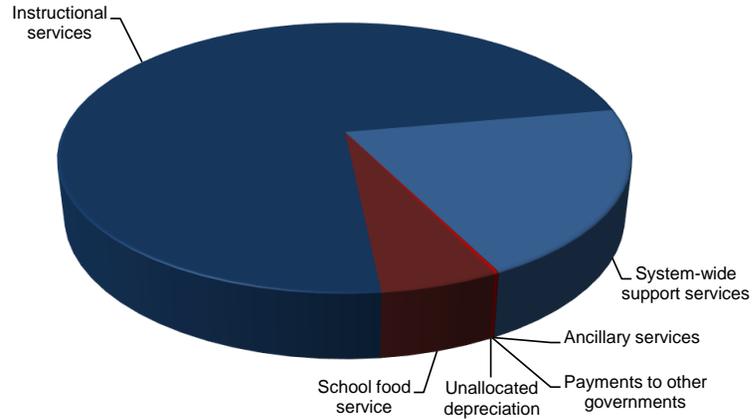
**SCOTLAND COUNTY BOARD OF EDUCATION**  
**Financial Perspective**  
**Governmental and Business-type Activities**  
**For Year Ended June 30, 2013**

**Revenue Sources**



State of North Carolina	\$ 41,431,153
Scotland County	10,335,654
Federal	6,898,683
School food service	3,848,362
Other	2,233,514
<hr/>	
Total revenue sources	<u>\$ 64,747,366</u>

**Expenses**



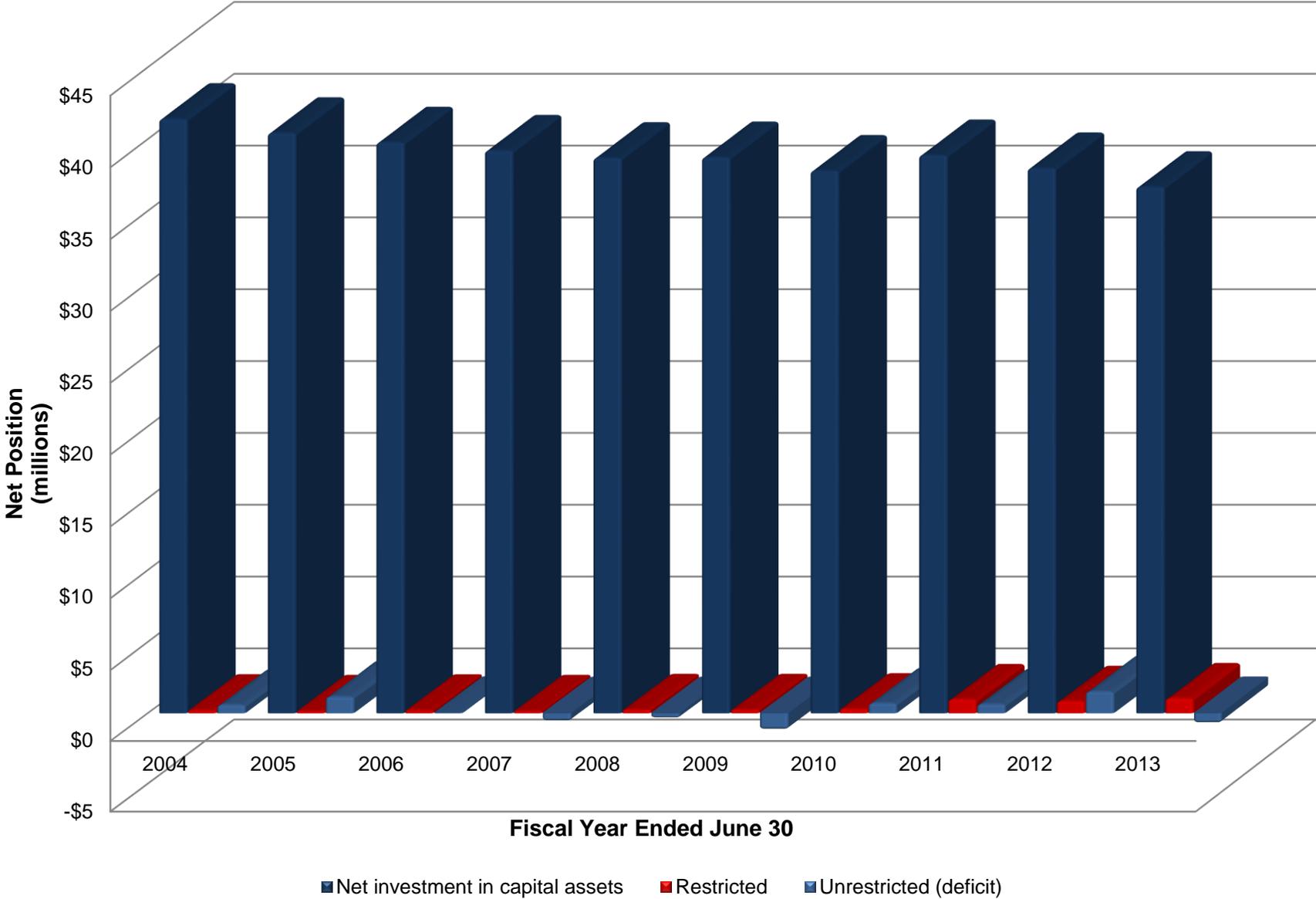
Instructional services	\$ 50,422,505
System-wide support services	13,866,711
Ancillary services	41,819
Payments to other governments	10,690
Unallocated depreciation	95,222
School food service	3,824,003
<hr/>	
Total expenses	<u>\$ 68,260,950</u>

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**Net Position by Component**  
**Last Ten Fiscal Years**

Year Ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Governmental activities:										
Net investment in capital assets	\$ 41,182,433	\$ 40,262,233	\$ 39,367,778	\$ 38,815,374	\$ 38,385,595	\$ 38,443,906	\$ 37,486,907	\$ 38,611,421	\$ 37,708,562	\$ 36,438,455
Restricted	247,439	189,507	239,656	187,006	271,093	273,640	323,558	991,395	860,894	1,060,468
Unrestricted (deficit)	115,245	564,010	(401,413)	(1,259,780)	(1,084,697)	(1,845,038)	(35,736)	(134,957)	748,079	(1,634,895)
	<u>\$ 41,545,117</u>	<u>\$ 41,015,750</u>	<u>\$ 39,206,021</u>	<u>\$ 37,742,600</u>	<u>\$ 37,571,991</u>	<u>\$ 36,872,508</u>	<u>\$ 37,774,729</u>	<u>\$ 39,467,859</u>	<u>\$ 39,317,535</u>	<u>\$ 35,864,028</u>
Business-type activities:										
Invested in capital assets	\$ 235,293	\$ 177,188	\$ 411,828	\$ 395,026	\$ 318,474	\$ 305,023	\$ 324,314	\$ 282,478	\$ 281,373	\$ 246,665
Unrestricted	487,271	614,876	452,211	659,804	704,060	647,524	753,847	791,323	793,317	897,384
	<u>\$ 722,564</u>	<u>\$ 792,064</u>	<u>\$ 864,039</u>	<u>\$ 1,054,830</u>	<u>\$ 1,022,534</u>	<u>\$ 952,547</u>	<u>\$ 1,078,161</u>	<u>\$ 1,073,801</u>	<u>\$ 1,074,690</u>	<u>\$ 1,144,049</u>
District-wide:										
Net investment in capital assets	\$ 41,417,726	\$ 40,439,421	\$ 39,779,606	\$ 39,210,400	\$ 38,704,069	\$ 38,748,929	\$ 37,811,221	\$ 38,893,899	\$ 37,989,935	\$ 36,685,120
Restricted	247,439	189,507	239,656	187,006	271,093	273,640	323,558	991,395	860,894	1,060,468
Unrestricted (deficit)	602,516	1,178,886	50,798	(599,976)	(380,637)	(1,197,514)	718,111	656,366	1,541,396	(737,511)
	<u>\$ 42,267,681</u>	<u>\$ 41,807,814</u>	<u>\$ 40,070,060</u>	<u>\$ 38,797,430</u>	<u>\$ 38,594,525</u>	<u>\$ 37,825,055</u>	<u>\$ 38,852,890</u>	<u>\$ 40,541,660</u>	<u>\$ 40,392,225</u>	<u>\$ 37,008,077</u>

Source: Scotland County Board of Education, North Carolina, Annual Financial Reports.

### Net Position by Component District-wide



**SCOTLAND COUNTY BOARD OF EDUCATION**  
**Changes in Net Position**  
**Last Ten Fiscal Years**

Year Ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Expenses</b>										
Governmental activities:										
Instructional services	\$ 40,080,502	\$ 40,826,105	\$ 43,925,918	\$ 47,811,605	\$ 56,080,419	\$ 56,454,966	\$ 52,572,075	\$ 52,617,939	\$ 48,342,948	\$ 50,422,505
System-wide support services	13,900,626	14,211,772	15,140,810	17,637,797	13,727,140	12,905,855	13,914,561	15,199,322	13,126,508	13,866,711
Ancillary services	131,857	100,546	80,495	94,597	349,169	90,944	56,888	34,693	18,753	41,819
Payments to other governments	137,605	137,099	34,080	46,416	16,164	-	14,794	18,213	29,699	10,690
Unallocated depreciation expense	1,278,748	1,253,260	1,204,446	1,223,034	1,159,897	153,727	242,858	244,679	183,211	95,222
Total governmental activities expenses	55,529,338	56,528,782	60,385,749	66,813,449	71,332,789	69,605,492	66,801,176	68,114,846	61,701,119	64,436,947
Business-type activities:										
School food service	3,361,407	3,367,289	3,426,330	3,370,520	3,666,494	3,747,981	3,638,656	3,733,515	3,789,037	3,824,003
Total district-wide expenses	\$ 58,890,745	\$ 59,896,071	\$ 63,812,079	\$ 70,183,969	\$ 74,999,283	\$ 73,353,473	\$ 70,439,832	\$ 71,848,361	\$ 65,490,156	\$ 68,260,950
<b>Program Revenues</b>										
Governmental activities:										
Charges for services:										
Co-curricular services	\$ -	\$ 1,240,712	\$ 1,346,240	\$ 1,277,287	\$ 1,328,443	\$ 1,178,816	\$ 1,175,488	\$ 1,132,331	\$ 1,348,607	\$ 1,244,668
Other	23,194	24,263	13,529	13,073	21,038	-	77,921	62,097	27,346	10,419
Operating grants and contributions	43,125,116	43,729,235	44,384,910	48,875,261	52,360,993	53,878,117	49,036,181	49,505,224	44,465,233	44,125,109
Capital grants and contributions	419,389	660,026	682,901	633,200	587,284	416,800	462,494	685,793	198,983	570,948
Total governmental activities program revenues	43,567,699	45,654,236	46,427,580	50,798,821	54,297,758	55,473,733	50,752,084	51,385,445	46,040,169	45,951,144
Business-type activities:										
Charges for services:										
Student meal services	932,101	910,368	864,365	773,479	834,891	818,719	715,572	677,169	651,528	584,341
Operating grants and contributions	2,487,360	2,556,333	2,627,725	2,769,292	2,781,273	2,850,645	2,962,039	2,999,312	3,093,382	3,262,049
Capital grants and contributions	-	-	-	-	-	-	36,693	-	-	-
Total business-type activities program revenues	3,419,461	3,466,701	3,492,090	3,542,771	3,616,164	3,669,364	3,714,304	3,676,481	3,744,910	3,846,390
Total district-wide program revenues	\$ 46,987,160	\$ 49,120,937	\$ 49,919,670	\$ 54,341,592	\$ 57,913,922	\$ 59,143,097	\$ 54,466,388	\$ 55,061,926	\$ 49,785,079	\$ 49,797,534
<b>Net (Expense) Revenue</b>										
Governmental activities	\$ (11,961,639)	\$ (10,874,546)	\$ (13,958,169)	\$ (16,014,628)	\$ (17,035,031)	\$ (14,131,759)	\$ (16,049,092)	\$ (16,729,401)	\$ (15,660,950)	\$ (18,485,803)
Business-type activities	58,054	99,412	65,760	172,251	(50,330)	(78,617)	75,648	(57,034)	(44,127)	22,387
Total district-wide net expense	\$ (11,903,585)	\$ (10,775,134)	\$ (13,892,409)	\$ (15,842,377)	\$ (17,085,361)	\$ (14,210,376)	\$ (15,973,444)	\$ (16,786,435)	\$ (15,705,077)	\$ (18,463,416)

**Table 3**  
**(continued)**

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**Changes in Net Position (continued)**  
**Last Ten Fiscal Years**

Year Ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>General Revenues and Other Changes in Net Position</b>										
Governmental activities:										
Unrestricted county appropriations - operating	\$ 8,781,018	\$ 9,208,297	\$ 9,386,584	\$ 9,855,913	\$ 10,317,106	\$ 10,941,400	\$ 10,871,381	\$ 10,688,920	\$ 10,131,384	\$ 10,075,654
Unrestricted county appropriations - capital	792,740	-	-	675,188	815,696	1,217,559	680,015	2,846,715	699,349	260,000
Unrestricted State appropriations - operating	-	-	2,266,967	3,145,859	1,308,491	-	3,612,398	3,744,507	3,839,717	3,879,296
Unrestricted Federal appropriations - operating	-	-	-	-	-	-	7,332	6,931	-	-
Unrestricted State appropriations - capital	213,968	-	-	395,008	1,191,085	576,797	825,907	659,453	415,000	176,225
Unrestricted Federal appropriations - capital	-	-	-	-	-	227,353	-	-	-	-
Investment earnings, unrestricted	70,429	71,728	78,165	61,202	76,964	20,271	33,730	37,220	21,170	13,791
Miscellaneous, unrestricted	1,083,232	987,340	416,724	418,037	3,155,080	448,896	965,550	488,147	438,753	542,894
Transfers	-	-	-	-	-	-	(45,000)	(49,362)	(34,747)	(45,000)
Total governmental activities	10,941,387	10,267,365	12,148,440	14,551,207	16,864,422	13,432,276	16,951,313	18,422,531	15,510,626	14,902,860
Business-type activities:										
Unrestricted State appropriations - operating	-	-	-	-	3,068	-	-	-	-	-
Investment earnings, unrestricted	774	1,512	6,215	18,540	14,966	8,630	4,966	3,312	2,631	1,972
Miscellaneous, unrestricted	-	-	-	-	-	-	-	-	7,638	-
Transfers	-	-	-	-	-	-	45,000	49,362	34,747	45,000
Total business-type activities	774	1,512	6,215	18,540	18,034	8,630	49,966	52,674	45,016	46,972
Total district-wide	\$ 10,942,161	\$ 10,268,877	\$ 12,154,655	\$ 14,569,747	\$ 16,882,456	\$ 13,440,906	\$ 17,001,279	\$ 18,475,205	\$ 15,555,642	\$ 14,949,832
<b>Change in Net Position</b>										
Governmental activities	\$ (1,020,252)	\$ (607,181)	\$ (1,809,729)	\$ (1,463,421)	\$ (170,609)	\$ (699,483)	\$ 902,221	\$ 1,693,130	\$ (150,324)	\$ (3,582,943)
Business-type activities	58,828	100,924	71,975	190,791	(32,296)	(69,987)	125,614	(4,360)	889	69,359
Total district-wide change in net position	\$ (961,424)	\$ (506,257)	\$ (1,737,754)	\$ (1,272,630)	\$ (202,905)	\$ (769,470)	\$ 1,027,835	\$ 1,688,770	\$ (149,435)	\$ (3,513,584)

Source: Scotland County Board of Education, North Carolina, Annual Financial Reports.

Note: Expenses for 2007 and before are not comparable to 2008 (and after) expenses due to a change in the Uniform Chart of Accounts required to be used by all Local Education Agencies in North Carolina.

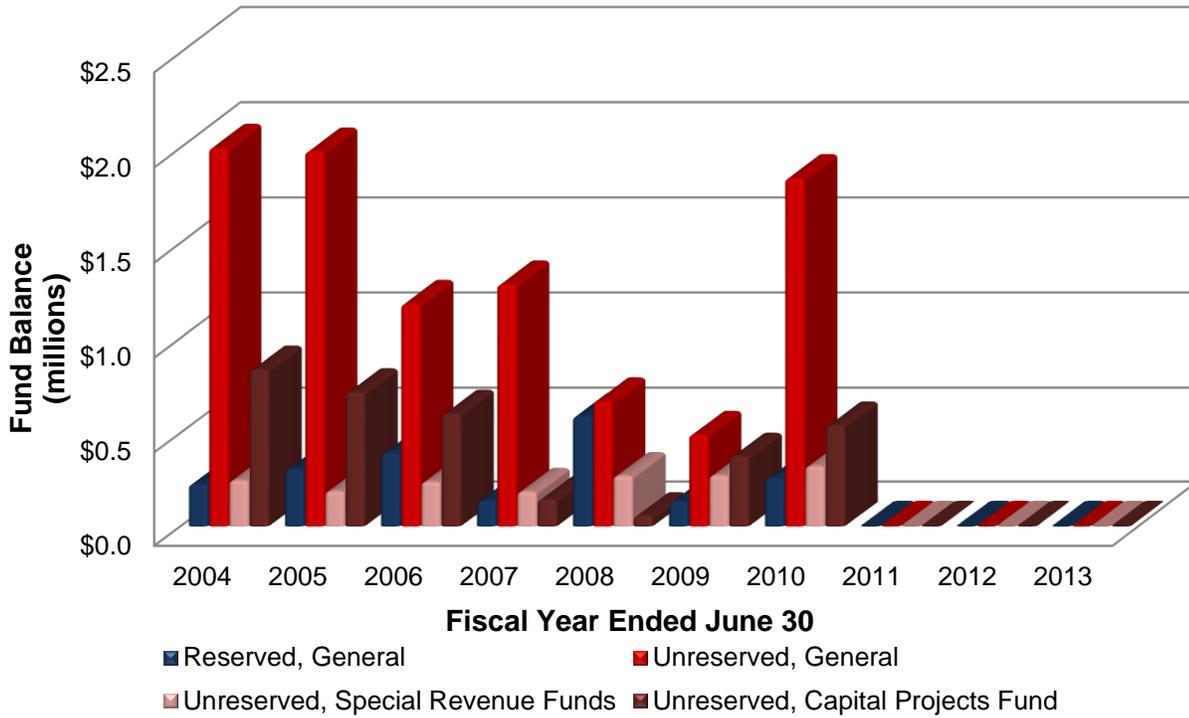
**SCOTLAND COUNTY BOARD OF EDUCATION**  
**Governmental Funds**  
**Fund Balances**  
**Last Ten Fiscal Years**

Year Ended June 30	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
General Fund:										
Reserved	\$ 226,827	\$ 305,705	\$ 392,484	\$ 138,344	\$ 590,056	\$ 132,020	\$ 257,261	\$ -	\$ -	\$ -
Unreserved	2,000,417	1,980,715	1,180,066	1,282,040	667,721	491,819	1,840,867	-	-	-
Restricted	-	-	-	-	-	-	-	227,502	209,752	399,399
Assigned	-	-	-	-	-	-	-	1,950,000	1,937,297	600,000
Unassigned	-	-	-	-	-	-	-	899,569	1,866,451	1,343,090
Total General Fund	<u>\$ 2,227,244</u>	<u>\$ 2,286,420</u>	<u>\$ 1,572,550</u>	<u>\$ 1,420,384</u>	<u>\$ 1,257,777</u>	<u>\$ 623,839</u>	<u>\$ 2,098,128</u>	<u>\$ 3,077,071</u>	<u>\$ 4,013,500</u>	<u>\$ 2,342,489</u>
All other governmental funds:										
Reserved	\$ 64,485	\$ 65,522	\$ 85,331	\$ 11,013	\$ 499,258	\$ 194,645	\$ 111,266	\$ -	\$ -	\$ -
Unreserved, reported in:										
Special Revenue Funds	247,439	189,507	239,656	187,006	271,093	273,640	323,558	-	-	-
Capital Projects Fund	835,023	715,603	602,783	144,203	56,665	375,016	540,863	-	-	-
Restricted	-	-	-	-	-	-	-	763,893	651,142	661,069
Total all other governmental funds	<u>\$ 1,146,947</u>	<u>\$ 970,632</u>	<u>\$ 927,770</u>	<u>\$ 342,222</u>	<u>\$ 827,016</u>	<u>\$ 843,301</u>	<u>\$ 975,687</u>	<u>\$ 763,893</u>	<u>\$ 651,142</u>	<u>\$ 661,069</u>

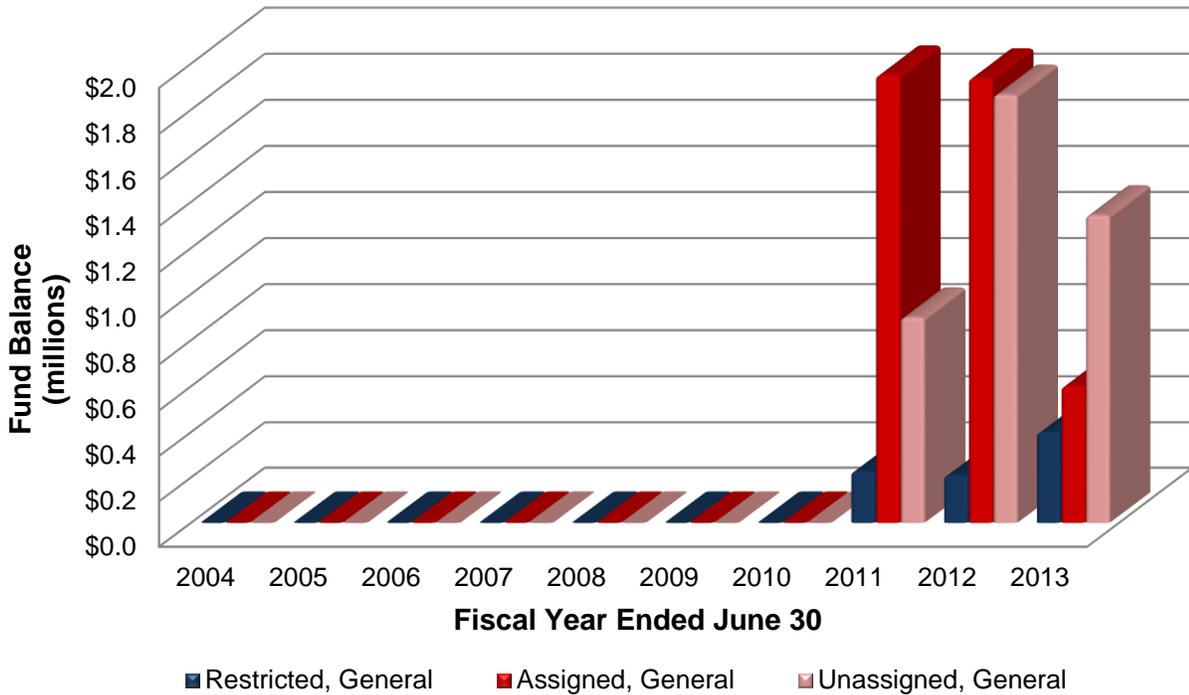
Source: Scotland County Board of Education, North Carolina, Annual Financial Reports.

Note: Fund balances for 2010 and before are not comparable to 2011 (and after) fund balances due to the implementation of GASB 54 for the year ended June 30, 2011. The standard replaces the previous reserved and unreserved fund balance categories with the following five fund balance classifications: nonspendable, restricted, committed, assigned, and unassigned fund balance.

### Governmental Funds Fund Balances - Before GASB 54 Implementation



### Governmental Funds Fund Balances - After GASB 54 Implementation



## SCOTLAND COUNTY BOARD OF EDUCATION

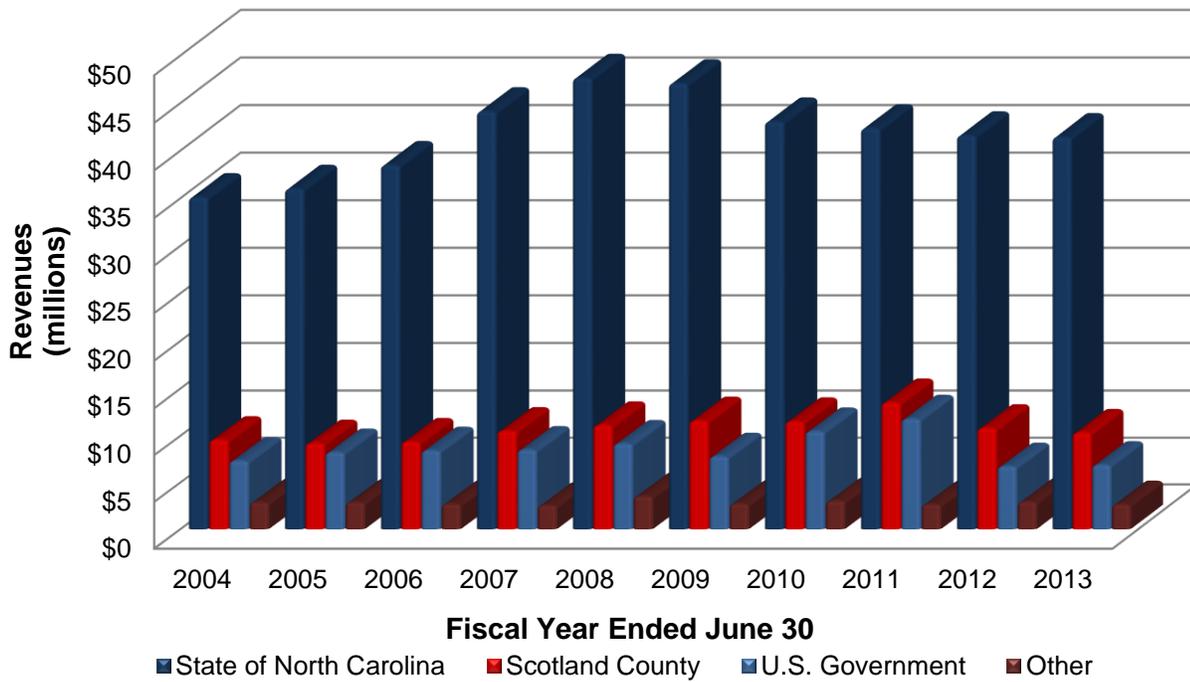
### Governmental Funds Changes in Fund Balances Last Ten Fiscal Years

Year Ended June 30	2004	2005	2006	2007	2008
<b>Revenues</b>					
State of North Carolina	\$ 35,117,517	\$ 35,998,721	\$ 38,491,871	\$ 44,147,565	\$ 47,664,361
Scotland County	9,573,758	9,208,297	9,386,584	10,531,101	11,132,802
U.S. Government	7,330,674	8,252,288	8,445,082	8,514,175	9,169,085
Other	2,890,395	2,875,089	2,704,307	2,553,021	3,542,273
Total revenues	<u>54,912,344</u>	<u>56,334,395</u>	<u>59,027,844</u>	<u>65,745,862</u>	<u>71,508,521</u>
<b>Expenditures</b>					
Instructional services	39,703,346	41,200,718	43,804,363	47,683,600	56,029,113
System-wide support services	12,970,119	14,172,664	15,001,966	16,342,111	12,505,434
Ancillary services	131,857	100,546	80,495	94,597	349,169
Non-programmed charges	323,203	333,438	255,933	227,985	168,443
Debt service	143,710	284,517	284,517	251,890	158,309
Capital outlay	1,603,132	897,209	347,419	2,180,022	2,004,460
Total expenditures	<u>54,875,367</u>	<u>56,989,092</u>	<u>59,774,693</u>	<u>66,780,205</u>	<u>71,214,928</u>
Revenues over (under) expenditures	36,977	(654,697)	(746,849)	(1,034,343)	293,593
<b>Other financing sources (uses)</b>					
Transfers to other funds	-	-	-	-	-
Installment purchase obligations	431,131	422,422	-	333,250	70,839
Total other financing sources (uses)	<u>431,131</u>	<u>422,422</u>	<u>-</u>	<u>333,250</u>	<u>70,839</u>
Net change in fund balances	<u>\$ 468,108</u>	<u>\$ (232,275)</u>	<u>\$ (746,849)</u>	<u>\$ (701,093)</u>	<u>\$ 364,432</u>
Ratio of debt service expenditures to total non-capital expenditures	<u>0.27%</u>	<u>0.51%</u>	<u>0.48%</u>	<u>0.39%</u>	<u>0.23%</u>
Year Ended June 30	2009	2010	2011	2012	2013
<b>Revenues</b>					
State of North Carolina	\$ 47,086,600	\$ 43,074,009	\$ 42,362,001	\$ 41,614,350	\$ 41,431,153
Scotland County	11,630,651	11,551,396	13,535,635	10,830,733	10,335,654
U.S. Government	7,804,990	10,487,326	11,823,722	6,741,541	6,898,683
Other	2,735,585	3,023,712	2,662,771	2,926,916	2,670,335
Total revenues	<u>69,257,826</u>	<u>68,136,443</u>	<u>70,384,129</u>	<u>62,113,540</u>	<u>61,335,825</u>
<b>Expenditures</b>					
Instructional services	55,353,312	51,780,988	51,388,210	47,111,554	48,828,633
System-wide support services	12,306,397	12,568,419	14,306,069	12,178,326	12,622,440
Ancillary services	90,944	56,888	34,693	18,753	41,819
Non-programmed charges	86,163	232,697	251,539	160,877	196,355
Debt service	576,797	364,963	685,793	198,983	570,948
Capital outlay	2,559,003	1,480,813	3,697,241	1,586,622	1,565,091
Total expenditures	<u>70,972,616</u>	<u>66,484,768</u>	<u>70,363,545</u>	<u>61,255,115</u>	<u>63,825,286</u>
Revenues over (under) expenditures	(1,714,790)	1,651,675	20,584	858,425	(2,489,461)
<b>Other financing sources (uses)</b>					
Transfers to other funds	-	(45,000)	(49,362)	(34,747)	(45,000)
Installment purchase obligations	1,094,888	-	795,927	-	743,941
Total other financing sources (uses)	<u>1,094,888</u>	<u>(45,000)</u>	<u>746,565</u>	<u>(34,747)</u>	<u>698,941</u>
Net change in fund balances	<u>\$ (619,902)</u>	<u>\$ 1,606,675</u>	<u>\$ 767,149</u>	<u>\$ 823,678</u>	<u>\$ (1,790,520)</u>
Ratio of debt service expenditures to total non-capital expenditures	<u>0.85%</u>	<u>0.56%</u>	<u>1.04%</u>	<u>0.33%</u>	<u>0.93%</u>

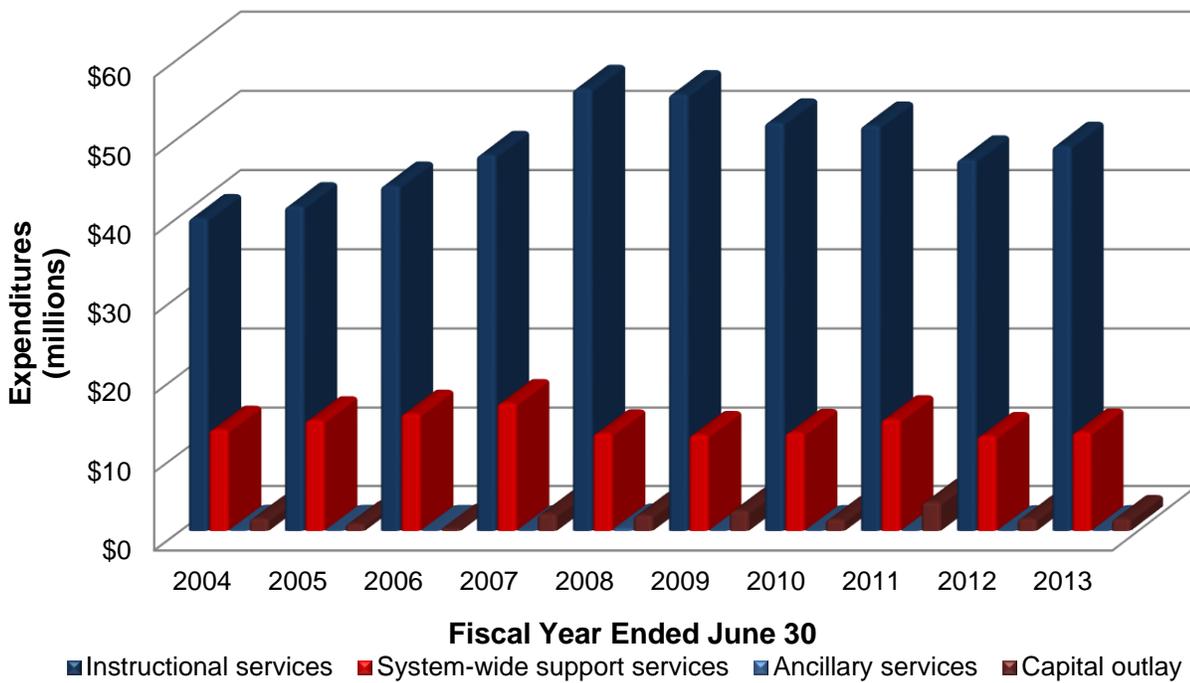
Source: Scotland County Board of Education, North Carolina, Annual Financial Reports.

Note: Expenditures for 2007 and before are not comparable to 2008 (and after) expenditures due to a change in the Uniform Chart of Accounts required to be used by all Local Education Agencies in North Carolina.

### Governmental Funds Revenues by Source



### Governmental Funds Expenditures by Function



**SCOTLAND COUNTY BOARD OF EDUCATION**  
**Operational Expenditures Per Pupil**  
**Expenditures by Function**  
**Last Ten Fiscal Years**

**EXPRESSED IN NOMINAL DOLLARS**

Year Ended June 30	2004	2005	2006	2007	2008
Average Daily Membership	6,797	6,732	6,765	6,733	6,654
Instructional	\$ 5,841	\$ 6,120	\$ 6,475	\$ 7,082	\$ 8,420
System-wide support	1,908	2,105	2,218	2,427	1,879
Ancillary	19	15	12	14	52
Total expenditures per pupil	<u>\$ 7,768</u>	<u>\$ 8,240</u>	<u>\$ 8,705</u>	<u>\$ 9,523</u>	<u>\$ 10,351</u>

**EXPRESSED IN NOMINAL DOLLARS**

Year Ended June 30	2009	2010	2011	2012	2013
Average Daily Membership	6,528	6,289	6,153	6,046	6,055
Instructional	\$ 8,479	\$ 8,234	\$ 8,352	\$ 7,792	\$ 8,064
System-wide support	1,885	1,998	2,325	2,014	2,085
Ancillary	14	9	6	3	7
Total expenditures per pupil	<u>\$ 10,378</u>	<u>\$ 10,241</u>	<u>\$ 10,683</u>	<u>\$ 9,809</u>	<u>\$ 10,156</u>

**EXPRESSED IN CONSTANT DOLLARS**

Year Ended June 30	2004	2005	2006	2007	2008
Instructional	\$ 3,079	\$ 3,147	\$ 3,191	\$ 3,399	\$ 3,848
System-wide support	1,006	1,082	1,093	1,165	859
Ancillary	10	8	6	7	24
Total expenditures per pupil	<u>\$ 4,095</u>	<u>\$ 4,237</u>	<u>\$ 4,290</u>	<u>\$ 4,571</u>	<u>\$ 4,731</u>

**EXPRESSED IN CONSTANT DOLLARS**

Year Ended June 30	2009	2010	2011	2012	2013
Instructional	\$ 3,931	\$ 3,778	\$ 3,700	\$ 3,396	\$ 3,453
System-wide support	874	917	1,030	878	893
Ancillary	6	4	3	1	3
Total expenditures per pupil	<u>\$ 4,811</u>	<u>\$ 4,699</u>	<u>\$ 4,733</u>	<u>\$ 4,275</u>	<u>\$ 4,349</u>

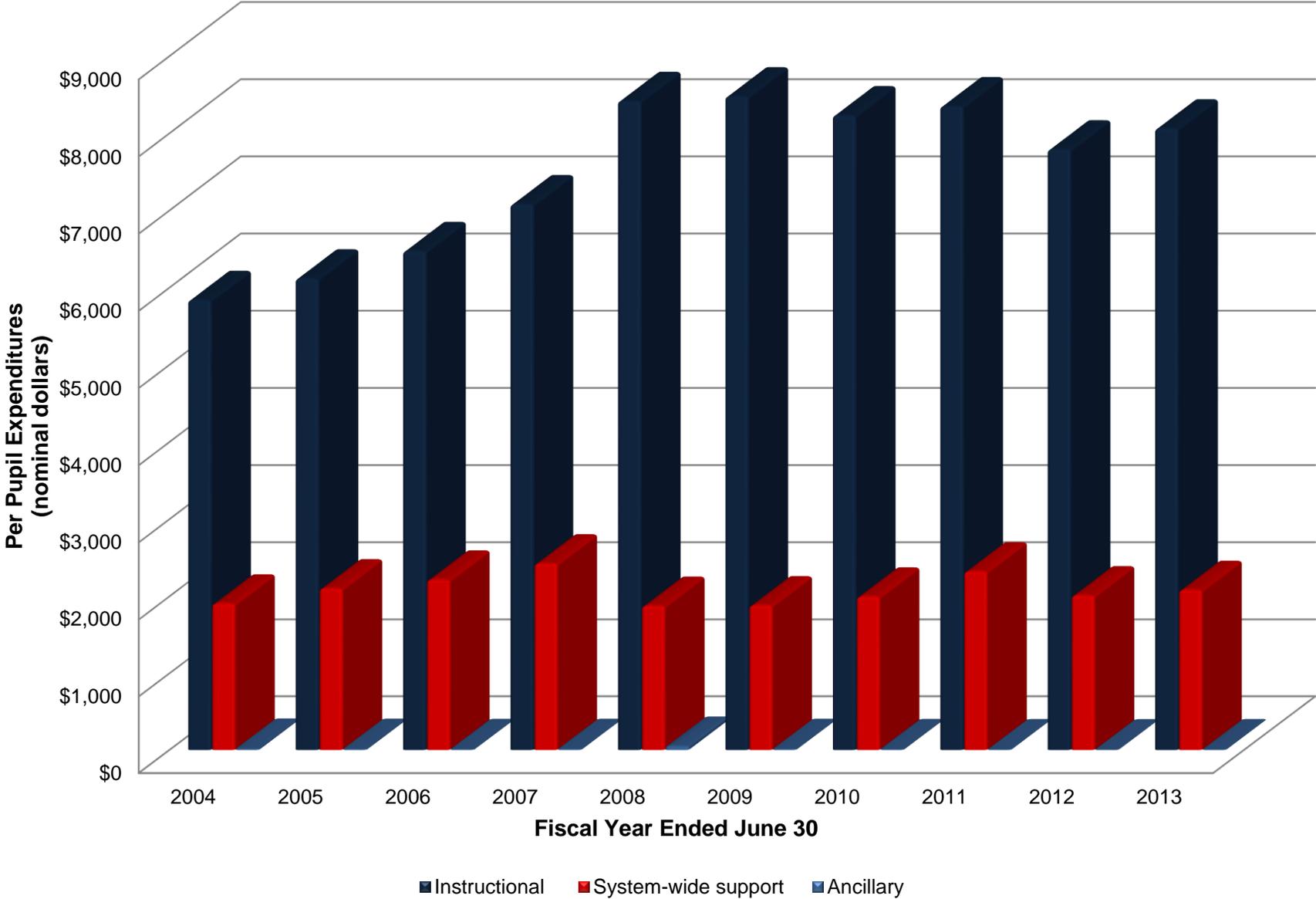
Source: Scotland County Board of Education, North Carolina, Annual Financial Reports.

Note: The above operational expenditures per pupil include all governmental funds.

Note: Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984=100).

Note: Expenditures for 2007 and before are not comparable to 2008 (and after) expenditures due to a change in the Uniform Chart of Accounts required to be used by all Local Education Agencies in North Carolina.

### Operational Expenditures Per Pupil Expenditures by Function



**SCOTLAND COUNTY BOARD OF EDUCATION**  
**Proprietary Fund - Food Services Operations**  
**Revenues by Source**  
**Last Ten Fiscal Years**

<b>EXPRESSED IN NOMINAL DOLLARS</b>					
<b>Year Ended June 30</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>
Food sales	\$ 932,101	\$ 910,368	\$ 864,365	\$ 773,479	\$ 834,891
Federal reimbursements	2,286,365	2,344,301	2,420,827	2,566,320	2,555,097
Federal commodities	189,820	175,146	185,663	196,065	217,610
Other	-	-	-	-	-
Total revenues	<u>\$ 3,408,286</u>	<u>\$ 3,429,815</u>	<u>\$ 3,470,855</u>	<u>\$ 3,535,864</u>	<u>\$ 3,607,598</u>

<b>EXPRESSED IN NOMINAL DOLLARS</b>					
<b>Year Ended June 30</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
Food sales	\$ 818,719	\$ 715,572	\$ 677,169	\$ 651,528	\$ 584,341
Federal reimbursements	2,643,152	2,743,061	2,768,697	2,878,843	3,019,938
Federal commodities	201,503	211,764	222,111	208,486	236,120
Other	-	12,180	11,816	16,322	7,963
Total revenues	<u>\$ 3,663,374</u>	<u>\$ 3,682,577</u>	<u>\$ 3,679,793</u>	<u>\$ 3,755,179</u>	<u>\$ 3,848,362</u>

<b>EXPRESSED IN CONSTANT DOLLARS</b>					
<b>Year Ended June 30</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>
Food sales	\$ 491,355	\$ 468,056	\$ 426,005	\$ 371,237	\$ 381,551
Federal reimbursements	1,205,253	1,205,296	1,193,113	1,231,723	1,167,697
Federal commodities	100,063	90,049	91,505	94,103	99,449
Other	-	-	-	-	-
Total revenues	<u>\$ 1,796,671</u>	<u>\$ 1,763,401</u>	<u>\$ 1,710,623</u>	<u>\$ 1,697,063</u>	<u>\$ 1,648,697</u>

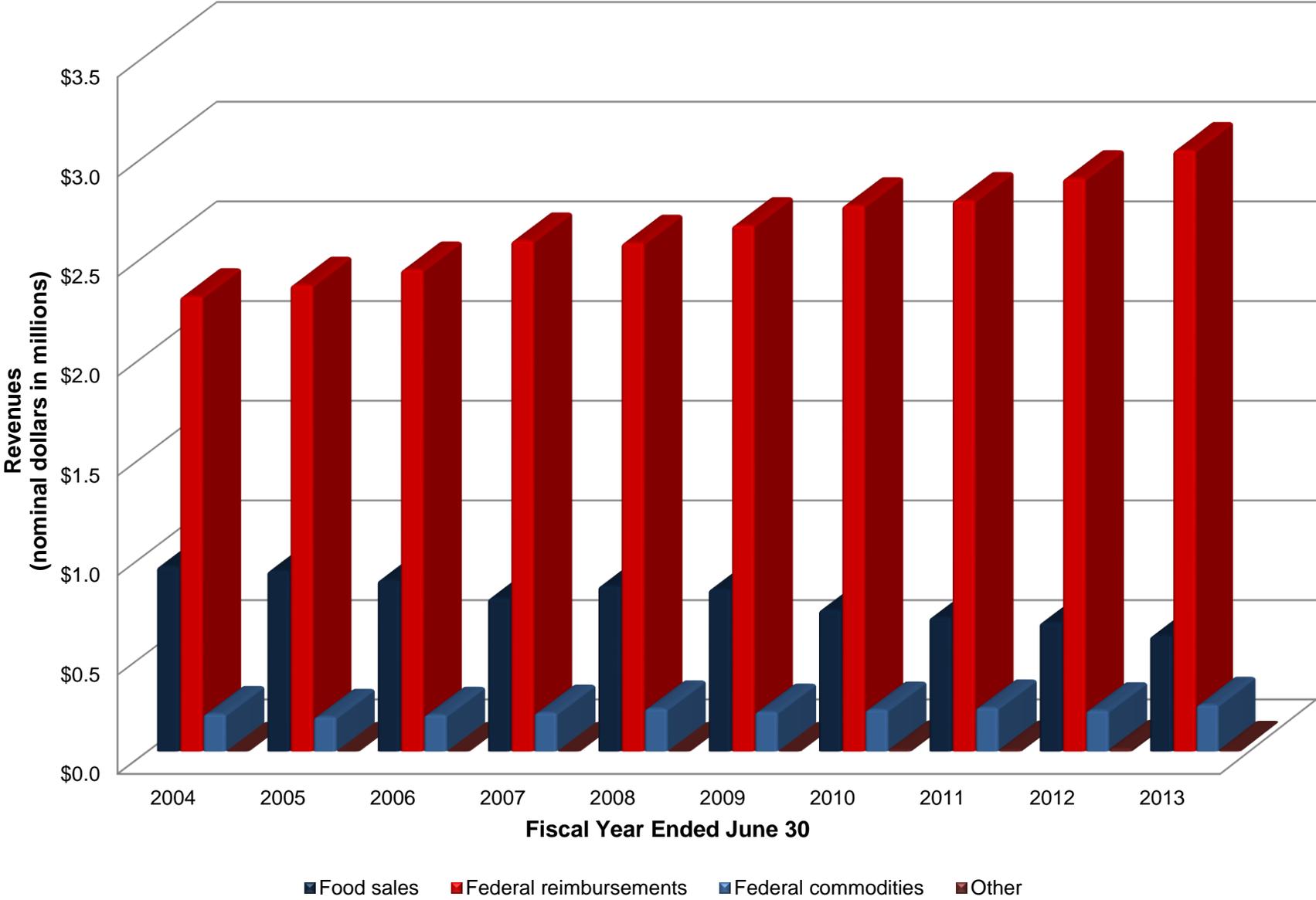
<b>EXPRESSED IN CONSTANT DOLLARS</b>					
<b>Year Ended June 30</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
Food sales	\$ 379,576	\$ 328,297	\$ 300,001	\$ 283,917	\$ 250,249
Federal reimbursements	1,225,423	1,258,487	1,226,596	1,254,518	1,293,313
Federal commodities	93,421	97,155	98,400	90,852	101,120
Other	-	5,588	5,235	7,113	3,410
Total revenues	<u>\$ 1,698,420</u>	<u>\$ 1,689,527</u>	<u>\$ 1,630,232</u>	<u>\$ 1,636,400</u>	<u>\$ 1,648,092</u>

Source: Scotland County Board of Education, North Carolina, Annual Financial Reports.

Note: Other revenue includes interest earned, State reimbursements, indirect costs not paid, and other revenue.

Note: Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

### Proprietary Fund - Food Services Operations Revenues by Source



**SCOTLAND COUNTY BOARD OF EDUCATION**  
**Proprietary Fund - Food Services Operations**  
**Expenses by Category**  
**Last Ten Fiscal Years**

<b>EXPRESSED IN NOMINAL DOLLARS</b>					
<b>Year Ended June 30</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>
Purchase of food	\$ 1,098,452	\$ 1,112,544	\$ 1,018,570	\$ 1,023,733	\$ 1,133,605
Donated commodities	189,820	175,146	185,663	196,065	217,610
Salaries and benefits	1,638,102	1,654,824	1,741,151	1,670,926	1,820,744
Other	42,730	66,641	50,331	31,139	16,097
Total expenses	<u>\$ 2,969,104</u>	<u>\$ 3,009,155</u>	<u>\$ 2,995,715</u>	<u>\$ 2,921,863</u>	<u>\$ 3,188,056</u>
<b>EXPRESSED IN NOMINAL DOLLARS</b>					
<b>Year Ended June 30</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
Purchase of food	\$ 1,196,617	\$ 1,025,700	\$ 1,040,334	\$ 1,139,778	\$ 1,207,803
Donated commodities	201,503	211,764	222,111	208,486	236,120
Salaries and benefits	1,884,227	1,864,432	1,896,213	1,904,179	1,881,882
Other	18,437	536,760	574,857	536,594	498,198
Total expenses	<u>\$ 3,300,784</u>	<u>\$ 3,638,656</u>	<u>\$ 3,733,515</u>	<u>\$ 3,789,037</u>	<u>\$ 3,824,003</u>

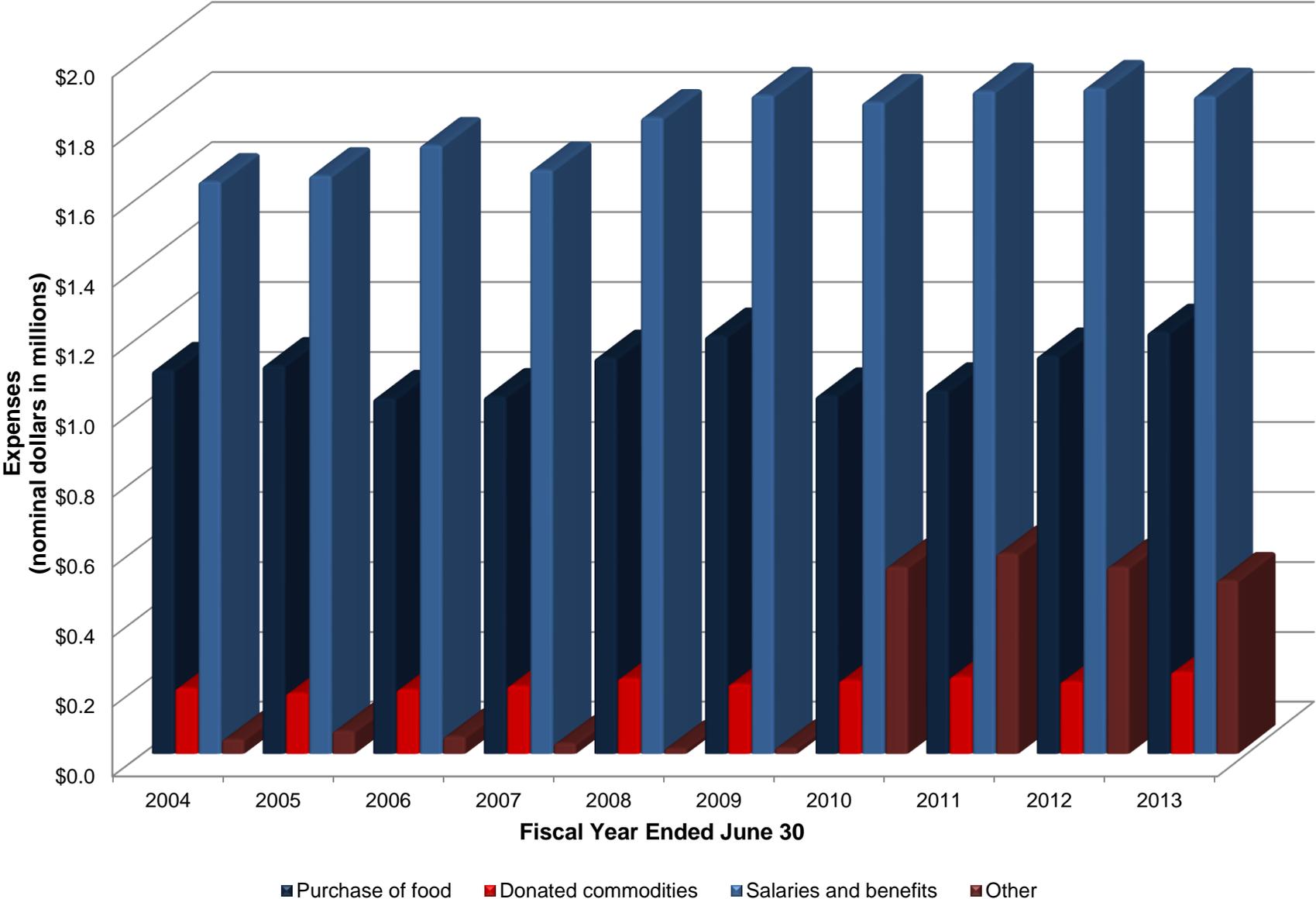
<b>EXPRESSED IN CONSTANT DOLLARS</b>					
<b>Year Ended June 30</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>
Purchase of food	\$ 579,047	\$ 572,002	\$ 502,006	\$ 491,348	\$ 518,065
Donated commodities	100,063	90,049	91,505	94,103	99,449
Salaries and benefits	863,522	850,809	858,133	801,973	832,093
Other	22,525	34,263	24,806	14,945	7,356
Total expenses	<u>\$ 1,565,157</u>	<u>\$ 1,547,123</u>	<u>\$ 1,476,450</u>	<u>\$ 1,402,369</u>	<u>\$ 1,456,963</u>
<b>EXPRESSED IN CONSTANT DOLLARS</b>					
<b>Year Ended June 30</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
Purchase of food	\$ 554,778	\$ 470,580	\$ 460,892	\$ 496,683	\$ 517,252
Donated commodities	93,421	97,155	98,400	90,852	101,120
Salaries and benefits	873,569	855,381	840,066	829,787	805,931
Other	8,548	246,260	254,675	233,832	213,357
Total expenses	<u>\$ 1,530,316</u>	<u>\$ 1,669,376</u>	<u>\$ 1,654,033</u>	<u>\$ 1,651,154</u>	<u>\$ 1,637,660</u>

Source: Scotland County Board of Education, North Carolina, Annual Financial Reports.

Note: Other expense includes indirect costs, materials and supplies, repairs and maintenance, depreciation, and other expenses.

Note: Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984 = 100).

### Proprietary Fund - Food Services Operations Expenses by Category



**SCOTLAND COUNTY BOARD OF EDUCATION**  
**Ratios of Outstanding Debt by Type**  
**Last Ten Fiscal Years**

<b>Year Ended June 30</b>	<b>Installment Purchases</b>	<b>Total Primary Government</b>	<b>Percentage of Personal Income</b>	<b>Per Capita</b>
2013	\$ 371,971	\$ 371,971	N/A	N/A
2012	198,978	198,978	N/A	\$ 6
2011	397,961	397,961	0.04%	11
2010	287,827	287,827	0.03%	8
2009	652,790	652,790	0.07%	18
2008	134,699	134,699	0.01%	4
2007	222,169	222,169	0.02%	6
2006	140,809	140,809	0.02%	4
2005	425,326	425,326	0.05%	12
2004	287,421	287,421	0.03%	8

N/A = Not available

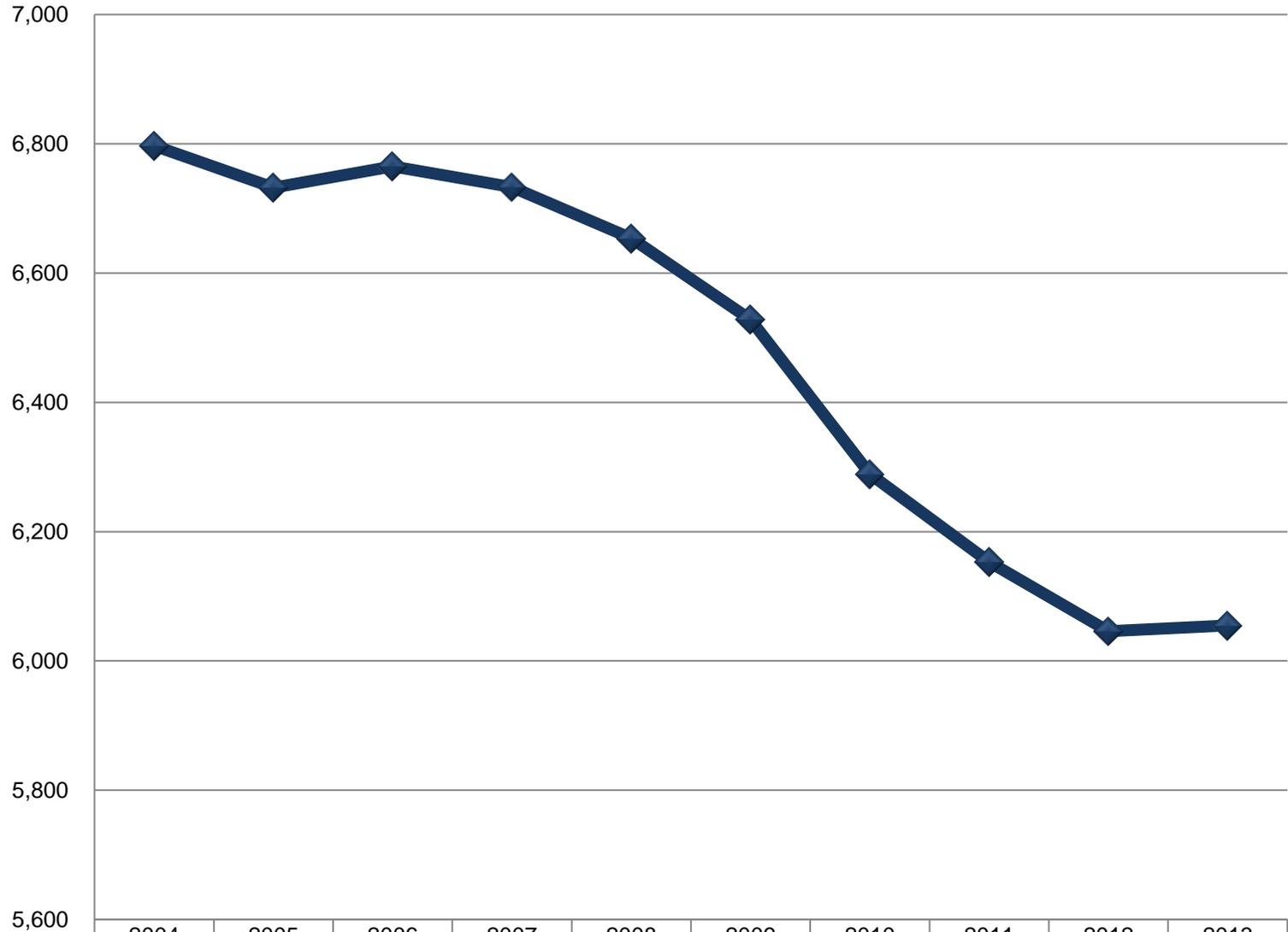
Source: Scotland County Board of Education, North Carolina, Annual Financial Reports.

Note: Scotland County School System cannot incur debt without obtaining prior approval from the Board.

Note: This table is a ten year schedule. However, current year county level annual population estimates are not released by the U.S. Census Bureau until the spring of the following year. Therefore, June 30, 2013 population based information will be shown above as "N/A", and the information will be reported for the year ended June 30, 2014, if applicable.

Note: This table is a ten year schedule. However, county level annual income data is not released by the U.S. Bureau of Economic Analysis until the month of April, and is always two years behind. Therefore, June 30, 2012 and June 30, 2013 income based information will be shown above as "N/A", and the June 30, 2012 information will be reported for the year ended June 30, 2014, if applicable.

### SCOTLAND COUNTY BOARD OF EDUCATION Average Daily Membership Last Ten Fiscal Years



◆ Avg Daily Membership	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
	6,797	6,732	6,765	6,733	6,654	6,528	6,289	6,153	6,046	6,055

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**Student Statistics**  
**Last Ten Fiscal Years**

<b>Year Ended June 30</b>	<b>Teaching Staff</b>	<b>Students</b>	<b>Teacher/ Pupil Ratio</b>	<b>Student Attendance Percentage<sup>(1)</sup></b>	<b>Percentage of Students Receiving Free/Reduced Lunch<sup>(2)</sup></b>
2013	455	6,055	1/13	94.37%	79.00%
2012	442	6,046	1/14	94.81%	78.16%
2011	493	6,153	1/12	93.95%	75.74%
2010	511	6,289	1/12	94.15%	77.95%
2009	533	6,528	1/12	94.58%	72.37%
2008	530	6,654	1/13	95.13%	69.39%
2007	539	6,733	1/12	94.46%	70.83%
2006	549	6,765	1/12	94.71%	73.44%
2005	538	6,732	1/13	94.88%	69.39%
2004	536	6,797	1/13	94.63%	71.02%

**Table 11**  
**(continued)**

<p><b>SCOTLAND COUNTY BOARD OF EDUCATION</b></p> <p><b>Student Statistics (continued)</b></p> <p><b>Last Ten Fiscal Years</b></p>
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Year Ended June 30	Ethnic Distribution Percentage <sup>(3)</sup>					Graduates <sup>(3)</sup>	Percentage of Graduates Continuing Education <sup>(3)</sup>
	White	Black	Asian	Hispanic	Other		
2013	32%	46%	1%	2%	19%	378	71%
2012	32%	46%	1%	2%	19%	411	74%
2011	33%	46%	1%	2%	18%	341	77%
2010	35%	49%	1%	1%	14%	411	82%
2009	35%	49%	1%	1%	14%	398	80%
2008	35%	49%	1%	1%	14%	375	78%
2007	36%	48%	1%	1%	14%	368	77%
2006	37%	48%	1%	1%	13%	334	79%
2005	38%	48%	1%	1%	12%	354	80%
2004	38%	48%	1%	1%	12%	360	76%

Sources:

(1) NC Department of Public Instruction Average Daily Attendance(ADA):Average Daily Membership(ADM) Ratio Reports

(2) NC Department of Public Instruction Free & Reduced Meals Application Data Reports. Information for 2013 obtained from Scotland County Board of Education Student Data.

(3) North Carolina Public Schools Statistical Profile (2004-2013 Editions).

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**Full-time Equivalent Governmental Employees by Function/Program**  
**Last Ten Fiscal Years**

<b>Year Ended June 30</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
Officials, admins, mgrs	14	13	13	13	18	15	13	18	18	19
Principals	15	15	17	19	20	21	21	19	14	14
Asst. Principals, non-teaching	15	15	14	13	14	11	14	14	12	13
Total administrators	44	43	44	45	52	47	48	51	44	46
Elementary teachers	392	394	398	386	373	375	359	347	316	328
Secondary teachers	140	140	147	145	156	156	148	133	115	123
Other teachers	4	4	4	8	1	2	4	13	11	4
Total teachers	536	538	549	539	530	533	511	493	442	455
Guidance	20	20	21	18	24	23	19	20	18	17
Psychological	3	3	3	4	2	4	4	6	5	5
Librarian, audiovisual	12	13	14	13	14	14	13	14	12	12
Consultant, supervisor	-	1	7	7	30	27	23	20	13	22
Other professionals	19	21	22	32	29	29	29	31	28	37
Total professionals	634	639	660	658	681	677	647	635	562	594
Teacher Assistants	185	188	204	219	230	216	191	188	139	151
Technicians	4	4	4	5	5	5	6	7	5	5
Clerical, secretarial	56	57	64	71	68	68	70	65	54	55
Service workers	140	137	139	67	146	144	136	120	89	87
Skilled crafts	14	17	17	10	3	6	7	6	6	8
Laborers, Unskilled	-	-	-	-	-	-	-	1	14	16
Total employees	1,033	1,042	1,088	1,030	1,133	1,116	1,057	1,022	869	916

Source: North Carolina Public Schools Statistical Profile (2004-2013 Editions)

**SCOTLAND COUNTY BOARD OF EDUCATION**  
**Instructional Personnel**  
**Last Ten Fiscal Years**

Year Ended June 30	Teacher Salaries <sup>(1)</sup>			Bachelors Degree <sup>(2)</sup>	Masters Degree <sup>(2)</sup>	Advanced Degree <sup>(2)</sup>	Doctorate Degree <sup>(2)</sup>
	Minimum	Maximum	Average				
2013	\$ 30,800	\$ 70,200	\$ 40,026	248	184	3	1
2012	30,430	64,750	38,881	288	221	6	2
2011	30,430	64,750	47,590	323	194	1	2
2010	30,430	64,750	47,590	425	113	1	-
2009	30,430	64,750	47,590	411	127	-	-
2008	29,750	64,160	46,960	425	113	1	-
2007	28,510	61,380	43,950	415	187	6	3
2006	27,908	57,400	41,460	420	179	5	3
2005	26,757	56,280	40,850	411	176	9	3
2004	26,757	55,910	40,580	414	172	6	3

The above tabulation represents total salaries including both state base and the system-wide local supplement, but does not include the following:

- (a) Longevity payments, ranging from 1 1/2% to 4 1/2% of the annual salary, made to each teacher for 10 or more years of service.
- (b) Payments of varying amounts for performing extra duties.
- (c) Bonus payments

Sources:

- (1) Scotland County Board of Education Payroll Data.
- (2) North Carolina Public Schools Statistical Profile (2004-2013 Editions).

Note: Degree information for 2007 and before are not comparable to 2008 (and after) degree information due to a change in the reporting of degrees awarded. Degrees awarded for 2007 and before were reported based on all instructional personnel, while for 2008 and after they are reported based on classroom teachers only.

<b>SCOTLAND COUNTY BOARD OF EDUCATION</b>
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<b>School Building Data</b>
<b>June 30, 2013</b>

Site	Year Built	Capacity	Current Membership	Over/(Under) Capacity	Condition
Covington Street Primary	1952	284	295	4%	Fair
I. Ellis Johnson Elementary	1952	602	341	-43%	Good
Laurel Hill Elementary	1999	635	487	-23%	Excellent
North Laurinburg Elementary	1958	357	273	-24%	Fair
Pate-Gardner Elementary	1957	239	197	-18%	Fair
Shaw Academy	1951	457	94	-79%	Fair
South Scotland Elementary	1960	353	398	13%	Good
Wagram Elementary	1983	430	473	10%	Excellent
Washington Park Elementary	1951	358	353	-1%	Fair
Carver Middle	2000	737	500	-32%	Excellent
Spring Hill Middle	2000	737	396	-46%	Excellent
Sycamore Lane Middle	1983	731	514	-30%	Good
Scotland High	1967	2,266	1,521	-33%	Good
Scotland Early College High <sup>(1)</sup>	N/A	N/A	213	N/A	N/A

N/A = Not Applicable

Source: Scotland County Schools N. C. Public Schools Facility Needs Report; 2013.

Note:

(1) Early College is located at Richmond Community College

**SCOTLAND COUNTY, NORTH CAROLINA**  
**Demographic Statistics**  
**Last Ten Fiscal Years**

<b>Year Ended June 30</b>	<b>2004</b>	<b>2005</b>	<b>2006</b>	<b>2007</b>	<b>2008</b>
Population estimate (1)	36,479	36,403	36,366	36,427	36,480
Personal income (2)	\$847,286,000	\$888,389,000	\$909,453,000	\$927,081,000	\$981,339,000
Per capita income (2)	\$23,227	\$24,404	\$25,008	\$25,450	\$26,901
Median age (3)	36.12	36.37	36.34	36.59	36.56
School enrollment (4)	6,797	6,732	6,765	6,733	6,654
Unemployment rate (5)	11.7%	11.1%	9.5%	10.8%	10.6%
<b>Year Ended June 30</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
Population estimate (1)	36,292	36,157	35,861	36,094	N/A
Personal income (2)	\$999,642,000	\$1,029,708,000	\$1,017,152,000	N/A	N/A
Per capita income (2)	\$27,544	\$28,479	\$28,364	N/A	N/A
Median age (3)	36.77	36.81	37.81	38.05	38.30
School enrollment (4)	6,528	6,289	6,153	6,046	6,055
Unemployment rate (5)	16.8%	16.4%	17.1%	17.6%	16.2%

N/A = Not Available

Sources:

- (1) Based upon estimates issued by the U.S. Census Bureau as of July 1
- (2) Bureau of Economic Analysis
- (3) Office of State Budget and Management
- (4) North Carolina Department of Public Instruction
- (5) North Carolina Employment Security Commission

Note: This table is a ten year schedule. However, current year county level annual population estimates are not released by the U.S. Census Bureau until the spring of the following year. Therefore, June 30, 2013 population based information will be shown above as "N/A", and the information will be reported for the year ended June 30, 2014, if applicable.

Note: This table is a ten year schedule. However, county level annual income data is not released by the U.S. Bureau of Economic Analysis until the month of April, and is always two years behind. Therefore, June 30, 2012 and June 30, 2013 income based information will be shown above as "N/A", and the June 30, 2012 information will be reported for the year ended June 30, 2014, if applicable.

**SCOTLAND COUNTY, NORTH CAROLINA**  
**Principal Employers**  
**For Years Ended June 30, 2013 and 2004**

Employer	2013			2004		
	Employees <sup>(1)</sup>	Rank	Approximate Percentage of Total County Employment	Employees <sup>(1)</sup>	Rank	Approximate Percentage of Total County Employment
Scotland County Schools	1,000+	1	9%+	1,000+	2	7%+
Scotland Memorial Hospital	500 - 999	2	7%	500 - 999	3	6%
State of NC Dept. of Correction	500 - 999	3	7%	250 - 499	7	3%
Associate Staffing, LLC	250 - 499	4	3%	-		-
County of Scotland	250 - 499	5	3%	250 - 499	6	3%
Wal-Mart Associates, Inc.	250 - 499	6	3%	250 - 499	4	3%
Pilkington North America, Inc.	250 - 499	7	3%	250 - 499	9	3%
Saint Andrews Presbyterian College	100 - 249	8	2%	-		-
Maverick Transportation, LLC	100 - 249	9	2%	-		-
Farmers Furniture Co.	100 - 249	10	2%	-		-
Westpoint Stevens, Inc.	-		-	1,000+	1	7%+
Two Hawk Employment Services, LLC	-		-	250 - 499	5	3%
Crestline Homes, Inc.	-		-	250 - 499	8	3%
Kelly Services, Inc.	-		-	250 - 499	10	3%
			41%+			41%+
Total County Employment <sup>(2)</sup>	10,980			13,510		

Sources:

(1) North Carolina Chamber of Commerce - current year data is as of March 31st

(2) North Carolina Employment Security Commission

**SCOTLAND COUNTY, NORTH CAROLINA**  
**Ratios of Outstanding Debt by Type**  
**Last Ten Fiscal Years**

Year Ended June 30	Governmental Activities		Business -Type Activities		Total Primary Government	Percentage of Personal Income	Per Capita
	Installment Purchases	General Obligation Bonds	Installment Purchases	General Obligation Bonds			
2013	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2012	\$ 2,957,272	\$ 7,678,000	\$ 82,278	\$ 6,484,500	17,202,050	N/A	\$ 477
2011	3,879,930	8,735,000	162,257	6,598,000	19,375,187	1.90%	540
2010	1,481,199	9,805,000	240,000	6,706,000	18,232,199	1.77%	504
2009	1,923,043	10,608,000	-	6,810,500	19,341,543	1.93%	533
2008	2,347,767	11,510,000	-	6,909,500	20,767,267	2.12%	569
2007	2,322,561	12,490,000	-	7,004,500	21,817,061	2.35%	599
2006	2,368,049	13,470,000	-	7,095,000	22,933,049	2.52%	631
2005	2,738,007	14,450,000	-	7,182,000	24,370,007	2.74%	669
2004	3,073,032	15,430,000	-	7,209,500	25,712,532	3.03%	705

N/A = Not Available

Source: Scotland County, North Carolina, Annual Financial Reports.

Note: This table is a ten year schedule. However, the annual financial report for the year ended June 30, 2013 could not be obtained from Scotland County nor their auditors prior to this report being issued. Therefore, there are only nine years of comparative data noted above.

Note: This table is a ten year schedule. However, current year county level annual population estimates are not released by the U.S. Census Bureau until the spring of the following year. Therefore, June 30, 2013 population based information will be shown above as "N/A", and the information will be reported for the year ended June 30, 2014, if applicable.

Note: This table is a ten year schedule. However, county level annual income data is not released by the U.S. Bureau of Economic Analysis until the month of April, and is always two years behind. Therefore, June 30, 2012 and June 30, 2013 income based information will be shown above as "N/A", and the June 30, 2012 information will be reported for the year ended June 30, 2014, if applicable.

**SCOTLAND COUNTY, NORTH CAROLINA**  
**Principal Property Taxpayers**  
**December 31, 2011 and December 31, 2003**

Taxpayer	Type of Business	2011			2003		
		Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Pilkington North America	Glass Production	\$ 92,437,760	1	4.57%	\$ 104,442,842	1	5.65%
Progress Energy Carolinas	Utilities	44,074,329	2	2.18%	35,315,585	3	1.91%
FCC North Carolina, Inc.	Automotive Suppliers	30,695,342	3	1.52%	17,213,976	7	0.93%
Kordsa	Rubber-Cord	26,518,479	4	1.31%	-	-	-
CSX	Railroad	23,701,901	5	1.17%	-	-	-
QualPack, LLC	Pharmaceutical	23,030,728	6	1.14%	-	-	-
Lumbee River EMC	Utilities	22,636,162	7	1.12%	-	-	-
Carrolls Realty	Real Estate	22,456,629	8	1.11%	22,450,559	6	1.21%
WP Properties	Real Estate	18,273,455	9	0.90%	47,769,952	2	2.58%
Bell South Long Distance, Inc.	Utilities	15,163,936	10	0.75%	22,498,523	5	1.22%
ZF Meritor LLC	Automotive Suppliers	-	-	-	26,821,062	4	1.45%
Eaton Corporation	Golf Products	-	-	-	15,887,815	8	0.86%
Abbott Laboratories	Health Products	-	-	-	15,129,242	9	0.82%
Phelps Dodge Industries	Industrial Wire Products	-	-	-	13,268,898	10	0.72%
		<u>\$ 318,988,721</u>		<u>15.77%</u>	<u>\$ 320,798,454</u>		<u>17.35%</u>
Total Assessed Valuation		<u>\$ 2,022,842,699</u>			<u>\$ 1,848,475,657</u>		

Source: Scotland County, North Carolina, Annual Financial Report for the years ended June 30, 2004 and June 30, 2012.

Note: This table is a ten year schedule. However, the annual financial report for the year ended June 30, 2013 could not be obtained from Scotland County nor their auditors prior to this report being issued. Therefore, there are only nine years of comparative data noted above.

**SCOTLAND COUNTY, NORTH CAROLINA**  
**Property Tax Levies and Current Collections**  
**Last Ten Fiscal Years**

**EXPRESSED IN NOMINAL DOLLARS**

<b>Year Ended June 30</b>	<b>Total Tax Levy</b>	<b>Current Tax Collections</b>	<b>Percent of Levy Collected</b>
2013	N/A	N/A	N/A
2012	\$ 20,097,575	\$ 18,484,374	91.97%
2011	20,201,575	18,739,768	92.76%
2010	19,457,817	17,922,769	92.11%
2009	19,705,329	18,321,682	92.98%
2008	20,251,067	18,989,061	93.77%
2007	20,740,546	19,498,629	94.01%
2006	20,218,022	19,075,983	94.35%
2005	20,247,692	18,719,350	92.45%
2004	18,380,807	16,957,429	92.26%

**EXPRESSED IN CONSTANT DOLLARS**

<b>Year Ended June 30</b>	<b>Total Tax Levy</b>	<b>Current Tax Collections</b>
2013	N/A	N/A
2012	8,757,953	8,054,966
2011	8,949,759	8,302,145
2010	8,927,037	8,222,774
2009	9,135,822	8,494,333
2008	9,254,881	8,678,135
2007	9,954,570	9,358,503
2006	9,964,525	9,401,667
2005	10,410,124	9,624,344
2004	9,689,408	8,939,077

N/A = Not Available

Source: Scotland County, North Carolina, Annual Financial Reports.

Note: Nominal dollars reflect actual dollars of the period of the transaction. Constant dollars reflect dollars having a constant general purchasing power as shown by the Consumer Price Index for All Urban Consumers (CPI-U) (Calendar years 1982-1984=100).

Note: This table is a ten year schedule. However, the annual financial report for the year ended June 30, 2013 could not be obtained from Scotland County nor their auditors prior to this report being issued. Therefore, there are only nine years of comparative data noted above.

*"An Investment in the Future"*

